



**DRAFT SERVICE DELIVERY  
AND BUDGET  
IMPLEMENTATION PLAN  
(SDBIP)  
2018/19**

**George Municipality**

# Table of Contents

Executive Summary.....	2
Revenue Projections .....	2
Operating Expenditure .....	3
Service Delivery Targets and Performance Indicators .....	3
Introduction .....	4
The Components of a SDBIP .....	4
The SDBIP Concept .....	5
MFMA Requirement – Approval of the SDBIP .....	5
MFMA Requirement – Implementation & Monitoring.....	6
The SDBIP Process in George .....	6
Operating Expenditure .....	7
Operating Income .....	7
Capital Expenditure .....	7
Service Delivery Targets and Performance Indicators .....	8
Definition of a Vote .....	8
Monitoring and the adjustments budget process .....	8
Appendix 1 – Protocol for revision of SDBIP .....	9-10
SDBIP – Requirements of the MFMA .....	11
Revenue by Source 2018/19 .....	12
Expenditure by Type 2018/19 .....	12
Revenue by Vote 2018/19.....	13
Expenditure by Vote 2018/19.....	13
Revenue by GFS 2018/19 .....	14
Expenditure by GFS 2018/19 .....	14
Capital Expenditure by Vote (Multi-year and Single year 2018/19) .....	15
Capital Expenditure by GFS Classification 2018/19.....	16
Detailed Capital works plan broken down by ward over three years (Annexure A).....	17-46
Performance indicators.....	47-57

## Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

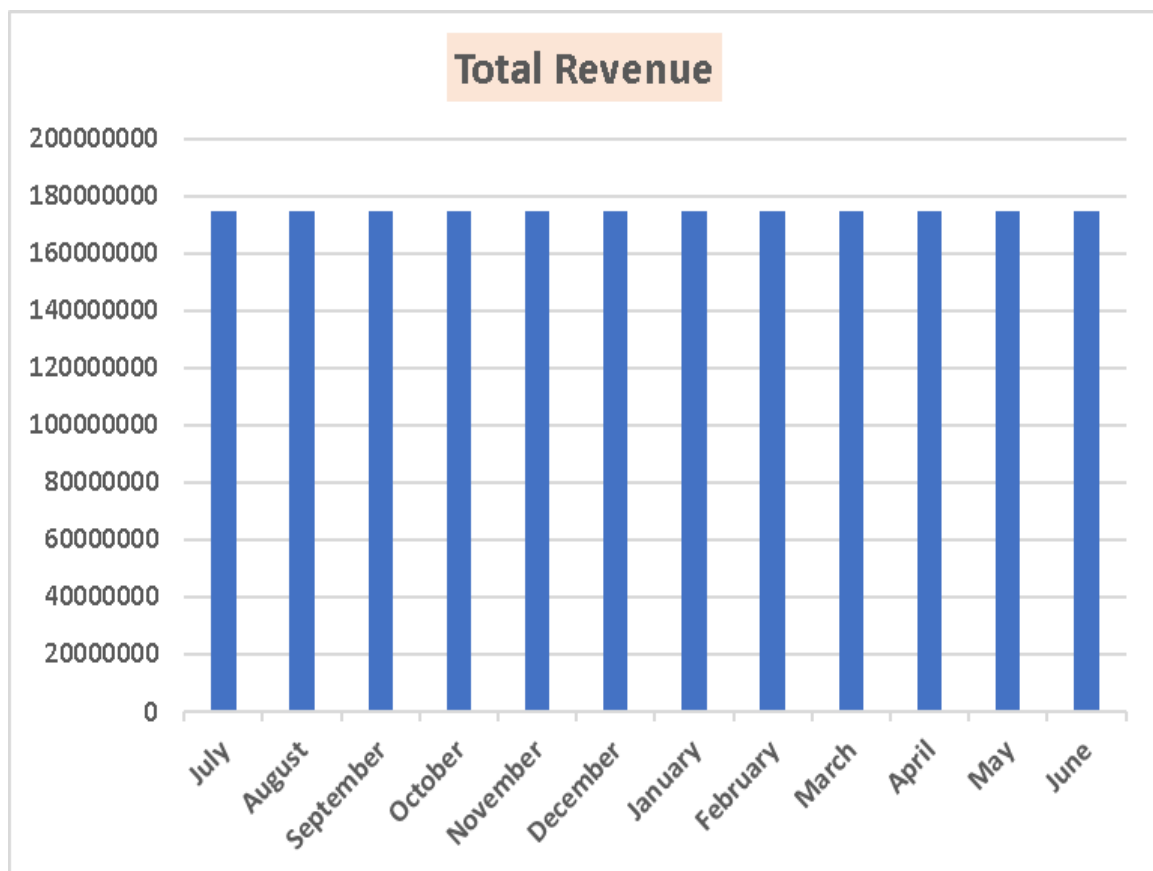
- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

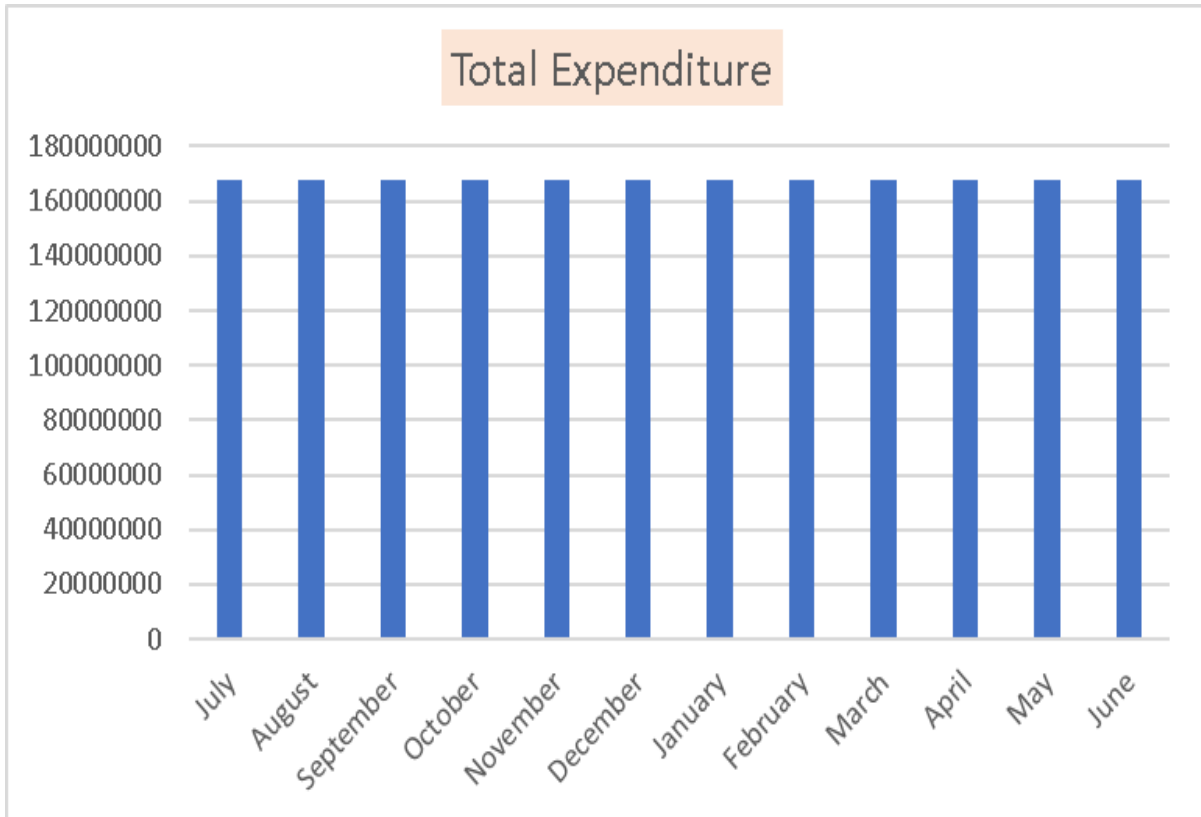
### ***Revenue Projections 2018/19***

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



## Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



## Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2018/19 are contained in the accompanying Estimates Annexure document.

## Introduction

As a high capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

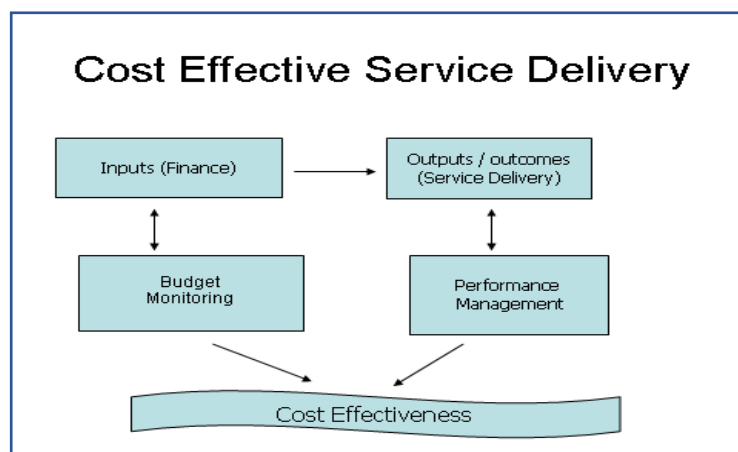
## The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes.

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



## **The SDBIP Concept**

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councilors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

## **MFMA requirement - Approval of the SDBIP**

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury' MFMA circular 55 requires that municipalities should submit and table a Draft SDBIP together with the Draft Budget and IDP.

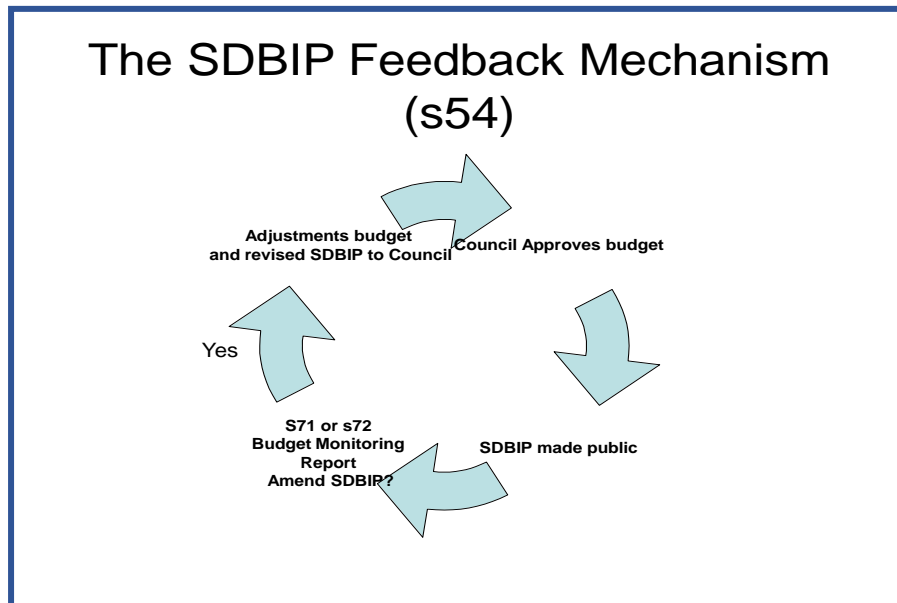
## MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

The following diagram illustrates this process;



## The SDBIP process in George

The production of the SDBIP has been coordinated in the Financial Services Directorate although all directorates have been involved with its development.

The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates annexure.

## **Operating Expenditure**

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

- ✱ There is a risk of building into the plan undesirable trends. For example, the graph above shows a high-level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- ✱ There may have been extraordinary events in past years that have skewed the trends and these trends will not be repeated in 2018/19 although they are included in the SDBIP.
- ✱ The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.
- ✱ The projections for the draft SDBIP indicates expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget, excluding recharges, for 2018/19 is R1,956 million.

## **Operating Income**

Again, previous year trends have been used to provide the estimates for 2018/19 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The operating income budget for 2018/19 is R 1,919 million.

## **Capital Expenditure**

As far as the cash flow forecasts of the Capital Expenditure for 2018/19 are concerned, the projections contained in this document are very speculative. The cash flow forecasts will be revised and refined in the finalization of the final SDBIP for 2018/19.

The Capital budget for 2018/19 is R 429 million.



## **Service Delivery Targets and Performance Indicators**

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2018/19 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

It is likely that new performance indicators will be developed as the Municipality is currently putting in place a new performance management system. Any revision to the SDBIP resulting from a change in Performance Indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

## **Definition of a Vote**

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

## **Monitoring and the adjustments budget process**

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2018/19 SDBIP.

## **Appendix 1 – Protocol for revision of SDBIP**

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

### **Protocol**

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10<sup>th</sup> working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of  $\pm 10\%$  or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- ✳ The reason for the variance
- ✳ If necessary, what corrective measures have been put in place.
- ✳ Whether the start and finish dates of the capital project need amending.
- ✳ Whether the project specification will need to be amended.
- ✳ Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- ✳ Note the report of the Director.
- ✳ Note the report of the Director and keep the project under review.
- ✳ Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances  $\pm 10\%$  of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10<sup>th</sup> working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

# Requirements of Municipal Finance Management Act

## **Chapter 1 - Definitions**

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

Revenue to be collected, by source; and

Operational and capital expenditure by vote

(b) service delivery targets and performance indicators for each quarter and

(c) any other matters that may be prescribed.

and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

## **Chapter 8 – Responsibilities of Municipal Officials**

### **Section 69 Budget Implementation**

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

(a) A draft service delivery and budget implementation plan for the budget year; and

(b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

## **Chapter 7 – Responsibilities of Mayors**

### **Section 53 – Budget Processes and related matters**

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

(ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and

(iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

(bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

(1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget

(d) issue any appropriate instructions to the accounting officer to ensure-

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan

(3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

## Revenue by Sources / Expenditure by Type 2018/19

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand																
<b>Revenue By Source</b>																
Property rates		21 246	21 246	21 246	21 246	21 246	21 246	21 246	21 246	21 246	21 246	21 246	21 246	254 955	270 253	286 468
Service charges - electricity revenue		53 969	53 969	53 969	53 969	53 969	53 969	53 969	53 969	53 969	53 969	53 969	53 969	647 628	686 485	727 675
Service charges - water revenue		11 183	11 183	11 183	11 183	11 183	11 183	11 183	11 183	11 183	11 183	11 183	11 183	134 199	144 935	156 529
Service charges - sanitation revenue		7 450	7 450	7 450	7 450	7 450	7 450	7 450	7 450	7 450	7 450	7 450	7 450	89 395	96 994	105 238
Service charges - refuse revenue		6 484	6 484	6 484	6 484	6 484	6 484	6 484	6 484	6 484	6 484	6 484	6 484	77 805	89 475	102 895
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		466	466	466	466	466	466	466	466	466	466	466	466	5 596	5 932	6 288
Interest earned - external investments		3 218	3 218	3 218	3 218	3 218	3 218	3 218	3 218	3 218	3 218	3 218	3 217	38 610	41 924	44 095
Interest earned - outstanding debtors		484	484	484	484	484	484	484	484	484	484	484	484	5 805	6 434	7 137
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		6 047	6 047	6 047	6 047	6 047	6 047	6 047	6 047	6 047	6 047	6 047	6 047	72 569	76 923	81 538
Licences and permits		279	279	279	279	279	279	279	279	279	279	279	279	3 345	3 546	3 759
Agency services		702	702	702	702	702	702	702	702	702	702	702	702	8 427	8 932	9 468
Transfers and subsidies		39 436	39 436	39 436	39 436	39 436	39 436	39 436	39 436	39 436	39 436	39 436	39 436	473 230	529 114	569 466
Other revenue		8 918	8 918	8 918	8 918	8 918	8 918	8 918	8 918	8 918	8 918	8 918	8 917	107 011	151 151	165 141
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		159 881	159 881	159 881	159 881	159 881	159 881	159 881	159 881	159 881	159 881	159 881	159 881	1 918 575	2 112 097	2 265 698
<b>Expenditure By Type</b>																
Employee related costs		44 904	44 904	44 904	44 904	44 904	44 904	44 904	44 904	44 904	44 904	44 904	44 902	538 851	572 004	611 952
Remuneration of councillors		1 554	1 554	1 554	1 554	1 554	1 554	1 554	1 554	1 554	1 554	1 554	1 554	18 649	19 955	21 351
Debt impairment		5 666	5 666	5 666	5 666	5 666	5 666	5 666	5 666	5 666	5 666	5 666	5 666	67 987	72 066	76 390
Depreciation & asset impairment		13 536	13 536	13 536	13 536	13 536	13 536	13 536	13 536	13 536	13 536	13 536	13 536	162 429	146 592	131 581
Finance charges		2 695	2 695	2 695	2 695	2 695	2 695	2 695	2 695	2 695	2 695	2 695	2 695	32 340	35 999	33 053
Bulk purchases		36 616	36 616	36 616	36 616	36 616	36 616	36 616	36 616	36 616	36 616	36 616	36 616	439 392	465 756	493 701
Other materials		3 256	3 256	3 256	3 256	3 256	3 256	3 256	3 256	3 256	3 256	3 256	3 255	39 076	40 168	42 535
Contracted services		45 309	45 309	45 309	45 309	45 309	45 309	45 309	45 309	45 309	45 309	45 309	45 309	543 704	637 860	688 185
Transfers and subsidies		18	18	18	18	18	18	18	18	18	18	18	18	212	225	238
Other expenditure		9 410	9 410	9 410	9 410	9 410	9 410	9 410	9 410	9 410	9 410	9 410	9 405	112 920	122 199	127 523
Loss on disposal of PPE		53	53	53	53	53	53	53	53	53	53	53	53	636	674	715
Total Expenditure		163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 008	1 956 195	2 113 497	2 227 226
Surplus/(Deficit)		(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 136)	(3 127)	(37 621)	(1 400)	38 472
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		14 663	14 663	14 663	14 663	14 663	14 663	14 663	14 663	14 663	14 663	14 663	14 663	175 958	47 699	57 898
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 537	138 337	46 299	96 370
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 537	138 337	46 299	96 370

## Revenue by Vote / Expenditure by Vote 2018/19

Description		Ref	Budget Year 2018/19											Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue by Vote</b>																	
Vote 1 - Office of the Muncpal Manager			219	219	219	219	219	219	219	219	219	219	219	219	2 633	2 192	2 324
Vote 2 - Corporate Services			160	160	160	160	160	160	160	160	160	160	160	161	1 926	2 036	2 152
Vote 3 - Corporate Services			157	157	157	157	157	157	157	157	157	157	157	157	1 889	1 951	1 817
Vote 4 - Community Services			1 363	1 363	1 363	1 363	1 363	1 363	1 363	1 363	1 363	1 363	1 363	1 363	16 358	14 581	15 317
Vote 5 - Community Services			10 769	10 769	10 769	10 769	10 769	10 769	10 769	10 769	10 769	10 769	10 769	10 768	129 224	137 594	155 503
Vote 6 - Human Settlements			5 937	5 937	5 937	5 937	5 937	5 937	5 937	5 937	5 937	5 937	5 937	5 937	71 246	125 694	148 625
Vote 7 - Civil Engineering Services			35 463	35 463	35 463	35 463	35 463	35 463	35 463	35 463	35 463	35 463	35 463	35 463	425 562	367 008	397 617
Vote 8 - Electro-technical Services			58 016	58 016	58 016	58 016	58 016	58 016	58 016	58 016	58 016	58 016	58 016	58 016	696 195	731 726	775 747
Vote 9 - Financial Services			24 848	24 848	24 848	24 848	24 848	24 848	24 848	24 848	24 848	24 848	24 848	24 848	298 179	318 712	338 056
Vote 10 - Financial Services			580	580	580	580	580	580	580	580	580	580	580	580	6 955	7 366	7 802
Vote 11 - Planning and Development			1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	22 755	23 884	25 327
Vote 12 - Protection Services			35 121	35 121	35 121	35 121	35 121	35 121	35 121	35 121	35 121	35 121	35 121	35 121	421 448	426 878	453 125
Vote 13 - Protection Services			14	14	14	14	14	14	14	14	14	14	14	14	164	174	185
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>			<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 544</b>	<b>174 545</b>	<b>2 094 533</b>	<b>2 159 796</b>	<b>2 323 596</b>
<b>Expenditure by Vote to be appropriated</b>																	
Vote 1 - Office of the Muncpal Manager			7 919	7 919	7 919	7 919	7 919	7 919	7 919	7 919	7 919	7 919	7 919	7 918	95 024	100 195	106 762
Vote 2 - Corporate Services			2 669	2 669	2 669	2 669	2 669	2 669	2 669	2 669	2 669	2 669	2 669	2 668	32 031	33 802	35 623
Vote 3 - Corporate Services			2 382	2 382	2 382	2 382	2 382	2 382	2 382	2 382	2 382	2 382	2 382	2 382	28 589	30 386	32 374
Vote 4 - Community Services			4 367	4 367	4 367	4 367	4 367	4 367	4 367	4 367	4 367	4 367	4 367	4 366	52 399	53 026	56 416
Vote 5 - Community Services			8 712	8 712	8 712	8 712	8 712	8 712	8 712	8 712	8 712	8 712	8 712	8 712	104 548	103 407	108 282
Vote 6 - Human Settlements			8 626	8 626	8 626	8 626	8 626	8 626	8 626	8 626	8 626	8 626	8 626	8 626	103 513	159 373	184 239
Vote 7 - Civil Engineering Services			27 967	27 967	27 967	27 967	27 967	27 967	27 967	27 967	27 967	27 967	27 967	27 966	335 601	337 894	346 280
Vote 8 - Electro-technical Services			48 996	48 996	48 996	48 996	48 996	48 996	48 996	48 996	48 996	48 996	48 996	48 996	587 949	619 127	653 442
Vote 9 - Financial Services			5 664	5 664	5 664	5 664	5 664	5 664	5 664	5 664	5 664	5 664	5 664	5 663	67 962	74 854	79 731
Vote 10 - Financial Services			3 034	3 034	3 034	3 034	3 034	3 034	3 034	3 034	3 034	3 034	3 034	3 034	36 407	38 577	40 787
Vote 11 - Planning and Development			3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	41 212	43 564	46 072
Vote 12 - Protection Services			39 195	39 195	39 195	39 195	39 195	39 195	39 195	39 195	39 195	39 195	39 195	39 194	470 336	518 626	536 506
Vote 13 - Protection Services			52	52	52	52	52	52	52	52	52	52	52	52	624	667	712
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>			<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 017</b>	<b>163 008</b>	<b>1 956 195</b>	<b>2 113 497</b>	<b>2 227 226</b>
<b>Surplus/(Deficit) before assoc.</b>			<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 537</b>	<b>138 337</b>	<b>46 299</b>	<b>96 370</b>
Taxation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		<b>1</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 527</b>	<b>11 537</b>	<b>138 337</b>	<b>46 299</b>	<b>96 370</b>

## Revenue by GFS / Expenditure by GFS 2018/19

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		27 509	27 509	27 509	27 509	27 509	27 509	27 509	27 509	27 509	27 509	27 509	27 509	330 104	351 846	373 456
Executive and council		44	44	44	44	44	44	44	44	44	44	44	44	531	181	192
Finance and administration		27 464	27 464	27 464	27 464	27 464	27 464	27 464	27 464	27 464	27 464	27 464	27 464	329 573	351 665	373 264
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Community and public safety</b>		8 705	8 705	8 705	8 705	8 705	8 705	8 705	8 705	8 705	8 705	8 705	8 705	104 454	150 695	174 734
Community and social services		1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	17 613	16 145	16 763
Sport and recreation		1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 247	6 974	7 352
Public safety		118	118	118	118	118	118	118	118	118	118	118	118	1 412	887	940
Housing		6 009	6 009	6 009	6 009	6 009	6 009	6 009	6 009	6 009	6 009	6 009	6 009	72 107	126 607	149 593
Health		6	6	6	6	6	6	6	6	6	6	6	6	77	81	86
<b>Economic and environmental services</b>		36 242	36 242	36 242	36 242	36 242	36 242	36 242	36 242	36 242	36 242	36 242	36 242	434 906	435 765	462 556
Planning and development		782	782	782	782	782	782	782	782	782	782	782	782	9 385	9 958	10 565
Road transport		35 460	35 460	35 460	35 460	35 460	35 460	35 460	35 460	35 460	35 460	35 460	35 460	425 520	425 806	451 989
Environmental protection		0	0	0	0	0	0	0	0	0	0	0	0	2	2	2
<b>Trading services</b>		102 029	102 029	102 029	102 029	102 029	102 029	102 029	102 029	102 029	102 029	102 029	102 029	1 224 347	1 220 972	1 312 301
Energy sources		57 815	57 815	57 815	57 815	57 815	57 815	57 815	57 815	57 815	57 815	57 815	57 815	693 780	729 209	772 786
Water management		14 114	14 114	14 114	14 114	14 114	14 114	14 114	14 114	14 114	14 114	14 114	14 114	169 366	174 260	222 873
Waste water management		20 412	20 412	20 412	20 412	20 412	20 412	20 412	20 412	20 412	20 412	20 412	20 412	244 938	186 827	168 432
Waste management		9 689	9 689	9 689	9 689	9 689	9 689	9 689	9 689	9 689	9 689	9 689	9 688	116 263	130 676	148 210
<b>Other</b>		60	60	60	60	60	60	60	60	60	60	60	60	721	518	549
<b>Total Revenue - Functional</b>		174 544	174 544	174 544	174 544	174 544	174 544	174 544	174 544	174 544	174 544	174 544	174 545	2 094 533	2 159 796	2 323 596
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		25 767	25 767	25 767	25 767	25 767	25 767	25 767	25 767	25 767	25 767	25 767	25 762	309 198	330 330	351 405
Executive and council		5 182	5 182	5 182	5 182	5 182	5 182	5 182	5 182	5 182	5 182	5 182	5 182	62 189	65 793	70 135
Finance and administration		19 594	19 594	19 594	19 594	19 594	19 594	19 594	19 594	19 594	19 594	19 594	19 590	235 128	251 901	267 831
Internal audit		990	990	990	990	990	990	990	990	990	990	990	990	11 881	12 636	13 439
<b>Community and public safety</b>		17 532	17 532	17 532	17 532	17 532	17 532	17 532	17 532	17 532	17 532	17 532	17 528	210 377	268 229	299 146
Community and social services		4 052	4 052	4 052	4 052	4 052	4 052	4 052	4 052	4 052	4 052	4 052	4 049	48 619	48 926	51 680
Sport and recreation		2 450	2 450	2 450	2 450	2 450	2 450	2 450	2 450	2 450	2 450	2 450	2 450	29 398	29 908	31 353
Public safety		1 734	1 734	1 734	1 734	1 734	1 734	1 734	1 734	1 734	1 734	1 734	1 734	20 807	21 487	22 814
Housing		8 984	8 984	8 984	8 984	8 984	8 984	8 984	8 984	8 984	8 984	8 984	8 983	107 805	163 906	189 025
Health		312	312	312	312	312	312	312	312	312	312	312	312	3 748	4 002	4 275
<b>Economic and environmental services</b>		38 257	38 257	38 257	38 257	38 257	38 257	38 257	38 257	38 257	38 257	38 257	38 256	459 084	500 040	517 212
Planning and development		2 439	2 439	2 439	2 439	2 439	2 439	2 439	2 439	2 439	2 439	2 439	2 439	29 268	31 093	33 127
Road transport		35 617	35 617	35 617	35 617	35 617	35 617	35 617	35 617	35 617	35 617	35 617	35 617	427 409	466 357	481 327
Environmental protection		201	201	201	201	201	201	201	201	201	201	201	201	2 407	2 590	2 758
<b>Trading services</b>		80 397	80 397	80 397	80 397	80 397	80 397	80 397	80 397	80 397	80 397	80 397	80 397	964 768	1 001 369	1 045 120
Energy sources		47 211	47 211	47 211	47 211	47 211	47 211	47 211	47 211	47 211	47 211	47 211	47 211	566 533	596 178	628 769
Water management		9 692	9 692	9 692	9 692	9 692	9 692	9 692	9 692	9 692	9 692	9 692	9 692	116 300	135 943	141 015
Waste water management		16 056	16 056	16 056	16 056	16 056	16 056	16 056	16 056	16 056	16 056	16 056	16 055	192 666	181 005	182 741
Waste management		7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	89 270	88 243	92 596
<b>Other</b>		1 064	1 064	1 064	1 064	1 064	1 064	1 064	1 064	1 064	1 064	1 064	1 064	12 768	13 529	14 342
<b>Total Expenditure - Functional</b>		163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 017	163 008	1 956 195	2 113 497	2 227 226
<b>Surplus/(Deficit) before assoc.</b>		11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 537	138 337	46 299	96 370
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit)</b>	1	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 527	11 537	138 337	46 299	96 370

## Capital by Vote (Multi-year and Single -year 2018/19)

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 000	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services		21	121	521	121	521	21	121	21	121	21	121	21	1 750	1 350	1 175
Vote 5 - Community Services		42	542	992	1 042	42	1 492	42	1 042	492	42	42	492	6 300	4 375	4 055
Vote 6 - Human Settlements		-	-	-	-	-	-	-	-	-	-	250	250	500	2 000	2 000
Vote 7 - Civil Engineering Services		16 097	13 517	13 775	13 849	14 254	9 771	9 796	14 596	14 122	12 656	12 538	13 012	157 985	141 412	214 541
Vote 8 - Electro-technical Services		-	816	1 181	1 149	2 139	490	1 668	2 002	3 141	4 009	3 658	2 908	23 161	49 651	40 900
Vote 9 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Financial Services		-	-	-	3 730	-	-	-	-	-	-	-	-	3 730	2 384	2 510
Vote 11 - Planning and Development		-	-	-	-	-	-	-	-	-	-	-	500	500	450	470
Vote 12 - Protection Services		1 376	1 376	1 422	1 422	1 422	596	596	1 422	1 559	1 146	733	689	13 760	2 350	3 650
Vote 13 - Protection Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	17 703	16 538	18 057	21 479	18 544	12 536	12 390	19 249	19 602	18 040	17 509	18 038	209 686	205 972	269 301
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Office of the Municipal Manager		52	301	52	112	97	122	227	52	202	102	52	142	1 510	386	347
Vote 2 - Corporate Services		128	530	544	147	207	47	197	47	487	47	47	217	2 647	983	1 345
Vote 3 - Corporate Services		50	65	78	30	50	20	20	140	120	-	-	(170)	402	36	-
Vote 4 - Community Services		116	289	273	199	141	873	146	181	173	116	116	123	2 747	649	1 656
Vote 5 - Community Services		884	909	932	2 156	1 934	1 058	884	7 514	932	884	884	943	19 916	7 432	13 716
Vote 6 - Human Settlements		-	35	245	330	599	-	245	335	100	250	-	365	2 504	3 337	1 963
Vote 7 - Civil Engineering Services		10 354	11 062	11 509	12 929	17 219	13 219	13 374	13 358	12 744	11 724	11 524	10 485	149 505	72 899	75 711
Vote 8 - Electro-technical Services		183	574	526	1 152	4 074	2 402	894	2 744	2 632	3 500	4 005	1 565	24 252	33 521	28 324
Vote 9 - Financial Services		-	-	212	-	-	-	-	-	-	-	-	137	349	24	-
Vote 10 - Financial Services		-	483	227	1 060	-	-	-	25	38	-	-	(137)	1 696	509	593
Vote 11 - Planning and Development		94	160	177	47	152	57	47	93	76	282	332	317	1 831	275	167
Vote 12 - Protection Services		155	317	1 235	1 010	3 855	941	705	205	665	1 955	795	155	11 993	6 982	3 112
Vote 13 - Protection Services		6	6	6	6	6	6	6	6	6	6	6	6	75	496	24
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	12 022	14 731	16 016	19 178	28 334	18 745	16 745	24 700	18 176	18 867	17 761	14 148	219 425	127 529	126 958
<b>Total Capital Expenditure</b>	2	29 725	31 270	34 073	40 657	46 878	31 282	29 135	43 949	37 778	36 907	35 270	32 186	429 111	333 502	396 258



## Capital Expenditure - Functional 2018/19

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Capital Expenditure - Functional</b>	1															
<i>Governance and administration</i>		176	1 522	791	5 150	825	365	310	280	433	365	955	355	11 527	4 966	5 177
Executive and council		39	289	39	99	84	109	64	39	189	89	39	129	1 210	318	300
Finance and administration		132	1 229	748	5 047	737	252	242	237	240	272	912	222	10 268	4 603	4 830
Internal audit		4	4	4	4	4	4	4	4	4	4	4	4	50	45	47
<i>Community and public safety</i>		1 170	1 759	3 475	2 785	3 869	2 249	2 125	2 130	2 283	3 100	1 150	1 439	27 536	17 692	18 667
Community and social services		228	632	1 027	621	343	866	633	508	926	358	208	116	6 466	4 726	3 339
Sport and recreation		853	878	1 358	1 375	1 353	984	853	1 483	858	853	853	869	12 572	6 071	8 349
Public safety		65	165	998	735	1 295	365	565	115	475	1 865	65	65	6 773	6 208	5 772
Housing		–	–	68	30	854	10	50	–	–	–	–	365	1 377	569	1 062
Health		24	84	24	24	24	24	24	24	24	24	24	24	350	118	145
<i>Economic and environmental services</i>		14 353	11 848	12 134	12 251	15 231	7 570	7 197	10 958	9 564	7 656	7 176	7 700	123 637	28 431	51 469
Planning and development		28	41	53	28	353	53	28	89	73	78	128	663	1 618	655	621
Road transport		14 325	11 807	12 081	12 222	14 877	7 517	7 169	10 869	9 491	7 578	7 048	7 036	122 019	27 776	50 848
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<i>Trading services</i>		14 011	16 072	17 649	20 453	26 855	21 094	19 484	30 578	25 495	25 782	25 985	22 689	266 148	282 342	320 929
Energy sources		350	1 557	1 874	2 467	6 380	3 059	2 729	4 912	5 939	7 676	7 830	4 639	49 412	85 172	69 223
Water management		3 084	3 239	3 839	4 439	6 699	5 339	5 189	6 649	6 599	6 239	6 039	6 513	63 862	84 195	172 800
Waste water management		10 533	10 733	10 933	11 753	12 683	11 193	11 523	11 973	12 453	11 823	12 073	11 033	138 709	107 032	69 297
Waste management		44	544	1 004	1 794	1 094	1 504	44	7 044	504	44	44	504	14 164	5 943	9 609
<i>Other</i>		15	69	23	18	98	3	18	3	3	3	3	3	263	70	16
<b>Total Capital Expenditure - Functional</b>	2	29 725	31 270	34 073	40 657	46 878	31 282	29 135	43 949	37 778	36 907	35 270	32 186	429 111	333 502	396 258
<b>Funded by:</b>																
National Government		15 123	12 759	13 724	14 486	16 062	4 517	4 942	7 858	6 107	6 627	5 458	3 992	111 654	45 908	55 544
Provincial Government		6 213	6 213	6 213	6 213	6 213	6 213	6 213	6 213	6 213	6 213	6 463	6 463	75 051	2 000	2 000
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Transfers recognised - capital</b>		21 336	18 972	19 936	20 699	22 275	10 729	11 154	14 071	12 320	12 840	11 920	10 454	186 705	47 908	57 544
<b>Public contributions &amp; donations</b>		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Borrowing</b>		1 752	1 752	1 752	1 752	10 738	8 952	8 002	12 802	8 002	9 752	8 002	8 282	81 544	107 840	141 852
<b>Internally generated funds</b>		6 637	10 546	12 384	18 206	13 866	11 600	9 978	17 076	17 456	14 315	15 347	13 450	160 861	177 754	196 862
<b>Total Capital Funding</b>		29 725	31 270	34 073	40 657	46 878	31 282	29 135	43 949	37 778	36 907	35 270	32 186	429 111	333 502	396 258

# DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY WARD OVER THREE YEARS

“ANNEXURE A”



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Office of the Municipal Manager	Council general	REVAMP RECEPTION AREA - MAYOR	NWS	100 000	-	-
Office of the Municipal Manager	Office of the Municipal Manager	LAPTOPS & PC'S - MM	NWS	359 500	216 000	256 000
Office of the Municipal Manager	Office of the Municipal Manager	UPGRADE OF HAARLEM OFFICE INTERNET CONNECTIVITY	NWS	250 000	-	-
Office of the Municipal Manager	Office of the Municipal Manager	CAMERA - COMMUNICATION UNIT	NWS	15 500	5 000	7 000
Office of the Municipal Manager	Office of the Municipal Manager	FURNITURE & FITTINGS - INTERNAL AUDIT	NWS	50 000	45 000	47 000
Office of the Municipal Manager	Office of the Municipal Manager	ADDITIONAL OFFICE SPACE - COUNCIL	NWS	65 000	-	-
Office of the Municipal Manager	Office of the Municipal Manager	PROJECTROOM STAIRS - DMA	NWS	-	34 000	-
Office of the Municipal Manager	Office of the Municipal Manager	BLINDS AND REPLACEMENT OF WINDOWS OFFICE - DMA	NWS	40 000	-	-
Office of the Municipal Manager	Office of the Municipal Manager	FURNITURE & FITTINGS - MM	NWS	244 000	26 000	-
Office of the Municipal Manager	Office of the Municipal Manager	FURNITURE- COMMUNICATION UNIT	NWS	15 000	4 000	3 000
Office of the Municipal Manager	Office of the Municipal Manager	IT EQUIPMENT - COMMUNICATION UNIT	NWS	53 000	10 000	5 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Office of the Municipal Manager	Legal Services	FURNITURE - LEGAL SERVICES	NWS	30 000	23 000	29 000
Office of the Municipal Manager	Legal Services	IT EQUIPMENT - LEGAL SERVICES	NWS	37 500	-	-
Corporate Services	Administration	TRANSLATION SYSTEM	NWS	150 000	-	-
Corporate Services	Administration	COMPUTER HARDWARE - CORP ADMIN	NWS	50 000	24 000	26 000
Corporate Services	Administration	CORDLESS MICROPHONES - MAYOR	NWS	2 500	-	-
Corporate Services	Administration	SOUND PROOF CUBICLE SYSTEM	NWS	30 000	-	-
Corporate Services	Administration	CALL CENTRE FURNITURE	NWS	-	23 000	-
Corporate Services	Administration	BULK SCANNERS - REGISTRY	NWS	100 000	23 000	-
Corporate Services	Administration	OFFICE CHAIRS - RECORDS STAFF	NWS	8 000	2 000	-
Corporate Services	Administration	FURNITURE & FITTINGS - CORP ADMIN	NWS	30 000	30 000	30 000
Corporate Services	Administration	VACUUM CLEANERS - CORP ADMIN	NWS	-	9 000	-
Corporate Services	Administration	FRANKING MACHINE - CORP ADMIN	NWS	100 000	-	-
Corporate Services	Administration	URNS - CORP ADMIN	NWS	-	3 000	3 000
Corporate Services	Administration	FILLING UNITS FOR BUILDING PLANS - CORP ADMIN	NWS	-	45 000	47 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Corporate Services	Administration	BULK FILERS FOR CENTRAL REGISTRY - CORP ADMIN	NWS	30 000	14 000	-
Corporate Services	Administration	MOBILE SHELVING - PLANNING	NWS	-	-	94 000
Corporate Services	Administration	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	NWS	188 000	101 000	117 000
Corporate Services	Administration	OFFICE SPACE: CORPORATE SERVICES	NWS	-	-	517 000
Corporate Services	Civic Centre	BETA FENCING - CIVIC CENTRE	NWS	280 000	-	-
Corporate Services	Civic Centre	UPGRADE WOMENS BATHROOM - CIVIC CENTRE	NWS	20 000	-	-
Corporate Services	Civic Centre	UPGRADE KITCHEN - CIVIC CENTRE	NWS	-	81 000	-
Corporate Services	Civic Centre	REPLACE WOODEN FLOOR - CIVIC CENTRE	NWS	-	-	235 000
Corporate Services	Civic Centre	REPLACE CURTAINS - MAIN AND BANQUET HALL	NWS	-	68 000	-
Corporate Services	Civic Centre	REPLACE 2 STOVES: CIVIC CENTRE	NWS	35 000	16 000	-
Corporate Services	Civic Centre	UPGR AIR CONDITIONER: CIVIC CENTRE	NWS	-	450 000	-
Corporate Services	Civic Centre	CIVIC CENTRE PV PANELS	NWS	2 000 000	2 000 000	-
Corporate Services	DMA area	UPGRADING OF HAARLEM COMMUNITY HALL	Ward 24	50 000	23 000	-
Corporate Services	DMA area	PALISADE FENCE & GATE - HAARLEM HALL	Ward 24	150 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Corporate Services	DMA area	UNIONDALE COMMUNITY HALL UPGRADE	Ward 25	50 000	-	-
Corporate Services	Conville hall	REPLACE ROOF: CONVILLE COMMUNITY HALL	Ward 17	466 655	-	-
Corporate Services	Human resources	SOUND PROOF COMMITTEE ROOM - HUMAN RESOURCES	NWS	10 000	-	-
Corporate Services	Human resources	FIRE PA SYSTEM - HR	NWS	210 000	-	-
Corporate Services	Human resources	PRINTER - FIRE DETECTION SYSTEM (HUMAN RESOURCES)	NWS	12 000	-	-
Corporate Services	Human resources	FURNITURE - HUMAN RESOURCES (NEW APPOINTMENTS)	NWS	30 000	-	-
Corporate Services	Human resources	CAMERA - HUMAN RESOURCES	NWS	2 500	-	-
Corporate Services	Human resources	UPGRADE HUMAN RESOURCES FILING SYSTEM	NWS	30 000	-	-
Corporate Services	Human resources	GAS METER - HUMAN RESOURCES	NWS	7 500	-	-
Corporate Services	Lawaaiikamp hall	BETA FENCE - LAWAAIKAMP HALL	Lawaaiikamp	-	-	57 000
Corporate Services	Lawaaiikamp hall	REPLACE CURTAINS AND BLINDS- LAWAAIKAMP HALL	Lawaaiikamp	80 000	-	-
Corporate Services	Lawaaiikamp hall	UPGRADE KITCHEN - LAWAAIKAMP HALL	Lawaaiikamp	50 000	-	-
Corporate Services	Lawaaiikamp hall	TABLES & CHAIRS - LAWAAIKAMP HALL	Ward 7	-	-	24 000
Corporate Services	Pacaltsdorp hall	REPAIR FLOOR - PACS HALL	Ward 14	487 200	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Corporate Services	Pacaltsdorp hall	UPGRADE KITCHEN AND BATHROOMS - PACALTSDORP HALL	Pacaltsdorp	-	-	57 000
Corporate Services	Pacaltsdorp hall	REPLACE CURTAINS AND BLINDS - PACALTSDORP HALL	Pacaltsdorp	-	36 000	-
Corporate Services	Pacaltsdorp hall	BETA FENCE - PACALTSDORP HALL	Pacaltsdorp	-	-	57 000
Corporate Services	Civic Centre	UPGRADE KITCHEN - PARKDENE HALL	Parkdene	50 000	-	-
Corporate Services	Civic Centre	TABLES & CHAIRS - PARKDENE HALL	Parkdene	-	-	24 000
Corporate Services	Civic Centre	BETA FENCE - PARKDENE HALL	Parkdene	120 000	-	-
Corporate Services	Rosemore hall	REPLACE CURTAINS AND BLINDS - ROSEMORE HALL	Rosemoor	-	36 000	-
Corporate Services	Rosemore hall	REPAIR CEILING -ROSEMORE HALL	Rosemoor	80 000	-	-
Corporate Services	Rosemore hall	BETA FENCE - ROSEMORE HALL	Rosemoor	-	-	57 000
Corporate Services	Rosemore hall	STORE ROOM & OFFICE - ROSEMORE	Ward 6	160 000	-	-
Corporate Services	Thusong Centre	TABLES AND CHAIRS: THUSONG SERVICE CENTRE 1	NWS	-	36 000	-
Corporate Services	Thusong Centre	TABLES & CHAIRS: THUSONG CENTRE	Ward 13	50 000	-	-
Corporate Services	Thusong Centre	UPGRADE KITCHEN - THUSONG CENTRE	Ward 13	50 000	-	-
Corporate Services	Touwsrante hall	TABLES & CHAIRS- TOUWSRANTEN HALL	Ward 4	-	22 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Corporate Services	Touwsranten hall	UPGRADE KITCHEN - TOUWSRANTEN HALL	Touwsranten	50 000	-	-
Corporate Services	Touwsranten hall	REPLACE CURTAINS AND BLINDS - TOUWSRANTEN HALL	Touwsranten	80 000	-	-
Community Services	Branch Libraries	AIRCONS - HAARLEM LIBRARY - DMA	Haarlem	14 000	-	-
Community Services	Branch Libraries	THEMBALETHU LIBRARY	NWS	250 000	-	-
Community Services	Branch Libraries	PACALTS DORP LIBRARY	NWS	250 000	-	-
Community Services	Branch Libraries	BLANCO LIBRARY	NWS	250 000	-	-
Community Services	Cemeteries	SECURITY CAMERAS - CEMETERIES	George	50 000	23 000	24 000
Community Services	Cemeteries	WALL AT CEMETRY	George	50 000	23 000	24 000
Community Services	Cemeteries	GRAVE CAGES	NWS	50 000	23 000	24 000
Community Services	Cemeteries	EXTENTION OF CEMETERIES - GEORGE	NWS	500 000	675 000	705 000
Community Services	Cemeteries	EXTENTION OF CEMETERIES - UNIONDALE	Ward 25	250 000	225 000	-
Community Services	Cemeteries	SECURITY LIGHTING AT CEMETERIES	NWS	150 000	68 000	94 000
Community Services	Environmental admin	COMPUTERS - COMS ADMIN	NWS	12 500	6 000	13 000
Community Services	Environmental admin	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - COM SER	NWS	198 000	125 000	169 000
Community Services	Environmental admin	FURNITURE & OFFICE EQUIPMENT - COMS ADMIN	NWS	20 000	9 000	10 000



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Community Services	Environmental admin	EXTENSION OF RECEPTION AREA - COMS ADMIN	NWS	200 000	-	-
Community Services	Main library Caledon street	FURNITURE & OFFICE EQUIPMENT - BIB	NWS	30 000	14 000	15 000
Community Services	Main library Caledon street	LAPTOPS - BIB	NWS	50 000	24 000	20 000
Community Services	Parks and gardens	WEEDEATERS - DMA COMMUNITY	Ward 25	70 000	-	-
Community Services	Parks and gardens	HERBICIDE PRESSURE SPRAYER - DMA	Ward 25	12 000	-	-
Community Services	Parks and gardens	ELECTRICAL DRILL - DMA	Ward 25	5 000	-	-
Community Services	Parks and gardens	FALCON LAWN MOVER - DMA	Ward 25	30 000	-	-
Community Services	Parks and gardens	CONCRETE MIXER - DMA	Ward 25	30 000	-	-
Community Services	Parks and gardens	LAWN MOVER - DMA	Ward 25	30 000	-	-
Community Services	Parks and gardens	GENERATORS - DMA	Ward 25	20 000	-	-
Community Services	Parks and gardens	POLE TRUNERS - DMA COMMUNITY	Ward 25	30 000	-	-
Community Services	Parks and gardens	CHAINSAW - DMA COMMUNITY	Ward 25	20 000	-	-
Community Services	Parks and gardens	DEVELOP & UPGRADE FACILITIES AT GWAING RIVER MOUTH	Ward 23	1 000 000	450 000	470 000
Community Services	Parks and gardens	TRACTOR WEED EATER - PARKS	NWS	65 000	30 000	-
Community Services	Parks and gardens	THEMBALETHU THUSONG CENTRE	George	45 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Community Services	Parks and gardens	PARK - THEMBALETHU	Zone 9	-	-	940 000
Community Services	Parks and gardens	UPGRADE TOILETS - BEACH AREAS	NWS	500 000	225 000	235 000
Community Services	Parks and gardens	CHAINSAW - PARKS	NWS	21 000	10 000	10 000
Community Services	Parks and gardens	PAALSAE - PARKS	NWS	30 000	14 000	17 000
Community Services	Parks and gardens	HEAVY DUTY "BOSSIEKAPPER" - PARKS	NWS	30 000	14 000	17 000
Community Services	Refuse Removal	BULK REFUSE CONTAINERS	NWS	150 000	68 000	94 000
Community Services	Refuse Removal	RECYCLING EQUIPMENT - TRANSFER STATION	NWS	2 500 000	1 125 000	1 175 000
Community Services	Refuse Removal	WEED EATER - CLEANSING SERVICES	NWS	7 500	-	-
Community Services	Refuse Removal	WHEELS - BULK REFUSE CONTAINERS	NWS	4 000	3 000	3 000
Community Services	Refuse Removal	BUILDING OF COMPOST PLANT	NWS	1 500 000	1 125 000	1 175 000
Community Services	Refuse Removal	EXTENSION OF TRANSFER STATION	NWS	1 000 000	1 000 000	-
Community Services	Refuse Removal	UPGRADE PUBLIC TOILETS	NWS	350 000	180 000	212 000
Community Services	Refuse Removal	JCB RUBBER WHEELS	NWS	130 000	63 000	71 000
Community Services	Refuse Removal	REHABILITATION OF LANDFILL SITE	NWS	2 500 000	1 800 000	1 880 000
Community Services	Refuse Removal	REHABILITATION OF UNIONDALE LANDFILL SITE	Ward 25	500 000	225 000	1 000 000
Community	Refuse Removal	TRANSFER FACILITY	Ward 25	800 000	225 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Services		UNIONDALE				
Community Services	Refuse Removal	BULK REFUSE CONTAINERS: TRANSFER STATION	NWS	500 000	248 000	282 000
Community Services	Refuse Removal	COMPUTERS - REFUSE REMOVAL	NWS	12 500	6 000	-
Community Services	Refuse Removal	REFUSE COMPACTOR ISUZU - REPLACEMENT	NWS	2 000 000	-	2 000 000
Community Services	Refuse Removal	REFUSE COMPACTOR NISSAN - REPLACEMENT	NWS	2 000 000	-	2 000 000
Community Services	Refuse Removal	UPGRADE CLEANSING CAMP	NWS	250 000	113 000	-
Community Services	Refuse Removal	BAKKIES - FOREMEN - REFUSE REMOVAL	NWS	200 000	-	-
Community Services	Refuse Removal	BAKKIE - MAINTENANCE - TRANSFER STATION	NWS	200 000	-	-
Community Services	Refuse Removal	FURNITURE FOR TRANSFER STATION	NWS	40 000	5 000	-
Community Services	Social Services	STEP LADDER	NWS	2 000	-	-
Community Services	Social Services	BACKDROP	NWS	5 000	-	-
Community Services	Social Services	BANNERS	NWS	32 000	-	-
Community Services	Social Services	GAZEBOS	NWS	20 000	-	-
Community Services	Social Services	FURNITURE & EQUIPMENT - SOCIAL	NWS	30 000	23 000	24 000
Community Services	Social Services	LAPTOPS - SOCIAL	NWS	12 500	18 000	20 000
Community Services	Social Services	SCREEN	NWS	2 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Community Services	Social Services	DATA PROJECTOR	NWS	3 000	-	-
Community Services	Social Services	AIR-CONDITIONING - YOUTH CENTRE	NWS	18 000	-	-
Community Services	Social Services	BLINDS - YOUTH CENTRE	NWS	20 000	-	-
Community Services	Social Services	CAMERA	NWS	7 000	-	-
Community Services	Social Services	CAMERA - YOUTH CENTRE	NWS	5 500	-	-
Community Services	Social Services	COMPUTER EQUIPMENT - YOUTH CENTRE	NWS	37 500	-	-
Community Services	Social Services	FURNITURE AND OFFICE EQUIPMENT - YOUTH CENTRE	NWS	40 200	-	-
Community Services	Sports Grounds and Stadiums	BRUSHCUTTER - SPORT	NWS	7 700	4 000	4 000
Community Services	Sports Grounds and Stadiums	TOOLS - SPORT	NWS	4 400	3 000	3 000
Community Services	Sports Grounds and Stadiums	FENCING - SPORT GROUNDS DMA	Ward 25	250 000	-	-
Community Services	Sports Grounds and Stadiums	RIDE ON LAWNMOWER	NWS	65 000	30 000	33 000
Community Services	Sports Grounds and Stadiums	UPGRADE SWIMMINGPOOL - UNIONDALE	Ward 25	120 000	-	-
Community Services	Sports Grounds and Stadiums	ROSEMORE PAVILION - UPGRADE ROOF	Rosemoor	-	-	2 350 000
Community Services	Sports Grounds and Stadiums	OFFICE FURNITURE - SPORT	NWS	22 000	11 000	10 000
Community Services	Sports Grounds and Stadiums	FLOODLIGHTS AT PACALTS DORP SPORT GROUND	Ward 14	500 000	360 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Community Services	Sports Grounds and Stadiums	UPGRADE TENNIS & NETBALL COURTS	NWS	200 000	90 000	94 000
Community Services	Sports Grounds and Stadiums	GRINDER - SPORT	NWS	5 500	3 000	-
Community Services	Sports Grounds and Stadiums	MIG SPORT PROJECTS	NWS	-	4 969 409	5 231 980
Community Services	Sports Grounds and Stadiums	LADDER - SPORT	NWS	4 400	3 000	-
Community Services	Sports Grounds and Stadiums	LINE MARKING MACHINE - SPORT	NWS	-	12 000	12 000
Community Services	Sports Grounds and Stadiums	ELECTRIC DRILL (x2) - SPORT	NWS	7 700	4 000	-
Community Services	Sports Grounds and Stadiums	BOMAG (X4) - SPORT	NWS	-	-	141 000
Community Services	Sports Grounds and Stadiums	GENERATOR - SPORT	NWS	7 700	4 000	-
Community Services	Sports Grounds and Stadiums	WELDER - SPORT	NWS	5 500	3 000	-
Community Services	Sports Grounds and Stadiums	TRAILER x2 - SPORT	NWS	50 000	-	-
Community Services	Sports Grounds and Stadiums	TARTAN TRACK - ROSEMORE SPORT GROUND	Rosemoor	7 434 783	-	-
Community Services	Sports Grounds and Stadiums	LAPTOP - SPORT	NWS	25 000	12 000	-
Community Services	Sports Grounds and Stadiums	CCTV CAMERAS - SPORT FACILITIES	NWS	500 000	-	-
Community Services	Sports Grounds and Stadiums	UPGRADE HOSPITALITY SUITES (GEORGE) - SPORT	NWS	50 000	23 000	-
Community Services	Sports Grounds and Stadiums	THEMBALETHU UPGRADE SPORT FACILITIES	Ward 9	1 527 456	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Community Services	Sports Grounds and Stadiums	UPGRADE PARKDENE SPORT FACILITIES	Ward 8	654 542	-	-
Community Services	Sports Grounds and Stadiums	FENCE - LAWAAIKAMP SPORT GROUND	Ward 7	130 000	90 000	-
Human Settlements	Housing Administration	LAWAAIKAMP CRECHE: BURGLAR BARS	Ward 7	150 000	-	-
Human Settlements	Housing Administration	LAWAAIKAMP CRECHE: GAS STORAGE CAGE	Ward 7	5 000	-	-
Human Settlements	Housing Administration	LAWAAIKAMP CRECHE:SOLAR SECURITY LIGHTS	Ward 7	20 000	-	-
Human Settlements	Housing Administration	SIEMBAMBA CRECHE: PAVING	Ward 7	150 000	-	-
Human Settlements	Housing Administration	ACCESS TO BASIC SERVICES: INFORMAL AREAS	NWS	250 000	1 000 000	1 000 000
Human Settlements	Housing Administration	MZOMHLE CRECHE: PROVISION OF THREE ADDITIONAL CLASSROOMS	Ward 14	-	360 000	-
Human Settlements	Housing Administration	ROSEDALE CRECHE, ERF 8046: COVER FROM CLASSROOM TO TOILETS	Ward 14	150 000	-	-
Human Settlements	Housing Administration	ROSEDALE CRECHE, ERF 8046: PAVING	Ward 14	50 000	90 000	-
Human Settlements	Housing Administration	PACALTS DORP CRECHE; ERF 7952- COVER FROM CLASSROOM TO TOILETS	Ward 14	100 000	-	-
Human Settlements	Housing Administration	PACALTS DORP CRECHE; ERF 7952- PAVING	Ward 14	80 000	-	-
Human Settlements	Housing Administration	ROSEDALE CRECHE: PALISADE FENCING	Ward 14	200 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Human Settlements	Housing Administration	CONTAINERS: TEMPORARY CRECHES	Ward 14	-	450 000	470 000
Human Settlements	Housing Administration	PACALTS DORP OLD AGE HOME: BURGLAR PROOFING	Ward 14	150 000	-	-
Human Settlements	Housing Administration	KLOUTER KABOUTER CRECHE: MODIFICATIONS FOR DISABILITY	Ward 16	40 000	-	-
Human Settlements	Housing Administration	KEKKEL & KRAAI CRECHE: OUTSIDE SHELTER	Ward 20	-	180 000	-
Human Settlements	Housing Administration	KEKKEL & KRAAI CRECHE: PAVING	Ward 20	50 000	136 000	-
Human Settlements	Housing Administration	ACCESS TO BASIC SERVICES: RURAL AREAS (ABLUTION)	NWS	250 000	1 000 000	1 000 000
Human Settlements	Housing Administration	CHAIRS REPLACEMENT - EXISTING HOUSING	NWS	5 500	3 000	3 000
Human Settlements	Housing Administration	MASIMBAMBANE CRECHE: INSTALL FLOOR TILES FOR THE ENTIRE BUILDING	NWS	-	-	71 000
Human Settlements	Housing Administration	DESKTOPS - MAINTENANCE SECTION	NWS	50 000	6 000	7 000
Human Settlements	Housing Administration	DIEPKLOOF CRECHE: PAVING	NWS	-	90 000	-
Human Settlements	Housing Administration	LAWAAIKAMP CRECHE: PAVING AND WALKWAYS	NWS	-	36 000	-
Human Settlements	Housing Administration	DIEPKLOOF CRECHE: PALLISADE FENCE	NWS	-	135 000	-
Human Settlements	Housing Administration	MASIMBAMBANE CRECHE: CONVERT GARAGE INTO CLASSROOM	NWS	-	36 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Human Settlements	Housing Administration	DIEPKLOOF PLAYGROUP: ROOILoop FARM - CONVERT OLD TOILETS INTO STORAGE UNITS	NWS	-	90 000	-
Human Settlements	Housing Administration	FURNITURE - MAINTENANCE SECTION	NWS	30 000	14 000	15 000
Human Settlements	Housing Administration	VISITOR CHAIRS REPLACEMENT - EXISTING HOUSING	NWS	4 000	2 000	2 000
Human Settlements	Housing Administration	CHAIRS - MAINTENANCE SECTION	NWS	12 000	3 000	3 000
Human Settlements	Housing Administration	FURNITURE: OFFICE OF DIRECTOR	NWS	60 000	9 000	10 000
Human Settlements	Housing Administration	FILING CABINETS - EXISTING HOUSING	NWS	7 000	5 000	5 000
Human Settlements	Housing Administration	DIEPKLOOF PLAYGROUP: ROOILoop FARM - PALISADE FENCE	NWS	-	135 000	-
Human Settlements	Housing Administration	DIEPKLOOF PLAYGROUP: ROOILoop FARM - PAVING	NWS	-	180 000	-
Human Settlements	Housing Administration	POPHUIS CRECHE: EXTENSION OF BUILDING	NWS	-	338 000	353 000
Human Settlements	Housing Administration	ZAMAXOLO CRECHE - OUTSIDE CLASSROOM	NWS	-	180 000	-
Human Settlements	Housing Administration	MIENA MOO CRECHE: PAVING	NWS	-	113 000	-
Human Settlements	Housing Administration	THEMBALETHU CRECHE; ERF 9205- PAVING	NWS	80 000	-	-
Human Settlements	Housing Administration	THEMBALETHU CRECHE; ERF 9205- COVER FROM CLASSROOM TO TOILETS	NWS	100 000	-	-



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Human Settlements	Housing Administration	LUBABALO CRECHE - PALISADE FENCE	NWS	50 000	-	-
Human Settlements	Housing Administration	ISEKO CRECHE:WHEELCHAIR ACCESS	Ward 9	50 000	-	-
Human Settlements	Housing Administration	ISEKO CRECHE:REPLACE FENCING AND IMPROVE SITE SECURITY	Ward 9	-	225 000	-
Human Settlements	Housing Administration	ISEKO CRECHE: GAS STORAGE CAGE	Ward 9	5 000	-	-
Human Settlements	Housing Administration	ISEKO CRECHE: BURGLAR BARS	Ward 9	140 000	-	-
Human Settlements	Housing Administration	MASIZAKHE CRECHE: SOLAR SECURITY LIGHTS	Ward 11	20 000	-	-
Human Settlements	Housing Administration	TRAILERS - LAND MANAGEMENT	NWS	85 000	-	-
Human Settlements	Housing Administration	ACQUISITION OF LAND	NWS	-	500 000	1 000 000
Human Settlements	Housing Administration	FURNITURE: HOUSING (NEW)	NWS	50 000	7 000	8 000
Human Settlements	Housing Administration	FURNITURE: HOUSING (EXISTING)	NWS	15 000	7 000	8 000
Human Settlements	Housing Administration	FURNITURE: INFORMAL HOUSING	NWS	15 000	7 000	8 000
Human Settlements	Housing Administration	BAKKIE: INFORMAL SETTLEMENT	NWS	300 000	-	-
Human Settlements	Housing Administration	BAKKIE: MAINTENANCE	NWS	280 000	-	-
Civil Engineering Services	Civil Administration	FURNITURE & FITTINGS - CIVIL ADMIN	NWS	70 000	32 000	38 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Civil Administration	BAKKIE CIVIL ENGINEERING SERVICE - DMA	NWS	350 000	-	-
Civil Engineering Services	Civil Administration	FENCING FOR YARD	NWS	750 000	-	-
Civil Engineering Services	Civil Administration	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CIVIL	NWS	262 500	124 000	136 000
Civil Engineering Services	Civil Administration	ISDG EQUIPMENT - CIVIL	NWS	200 000	200 000	-
Civil Engineering Services	Civil Administration	WACKER COMPACTOR CIVIL SERVICE - DMA	NWS	30 000	-	-
Civil Engineering Services	Civil Administration	DIAMOND CUTTER CIVIL SERVICE - DMA	NWS	30 000	-	-
Civil Engineering Services	Civil Administration	UPGRADE CIVIL SERVICE BUILDING - DMA	Uniondale	50 000	-	-
Civil Engineering Services	Civil Administration	UNIONDALE WWTW: ACCESS CONTROL TO PLANT	Uniondale	-	-	10 000
Civil Engineering Services	Civil Administration	KLEINKRANTZ WWTW: ACCESS CONTROL TO PLANT	Kleinkrantz	-	9 000	-
Civil Engineering Services	Civil Administration	OUTENIQUA WWTW: ACCESS CONTROL TO PLANT	NWS	15 000	-	-
Civil Engineering Services	Civil Administration	GWAING WWTW: ACCESS CONTROL TO PLANT	NWS	15 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Sewerage Main line and pump station	SCHAAPKOP RISING MAIN REHABILITATION OF BRIDGE CROSSING RIVER	NWS	-	450 000	2 350 000
Civil Engineering Services	Sewerage Main line and pump station	REPLACE SANTAR PIPES	NWS	2 000 000	1 800 000	1 880 000
Civil Engineering Services	Sewerage Main line and pump station	ERF 325 EAST BULK SEWER (960M PLUS PIPE BRIDGE)	Pacaltsdorp	3 123 446	-	-
Civil Engineering Services	Sewerage Main line and pump station	ERF 325 EAST LINK SEWERS ( PHASES A,B AND C)	Pacaltsdorp	4 091 911	-	-
Civil Engineering Services	Sewerage Main line and pump station	EUROPE BULK SEWER RISING MAIN - RELOCATE	Europa	-	252 000	-
Civil Engineering Services	Sewerage Main line and pump station	FENCING AT SEWER PUMPSTATIONS	NWS	700 000	315 000	329 000
Civil Engineering Services	Sewerage Main line and pump station	TOOLS & EQUIPMENT - SEWER NETWORK	NWS	20 000	9 000	12 000
Civil Engineering Services	Sewerage Main line and pump station	THEMBALETHU BULK SEWER	NWS	-	800 000	8 000 000
Civil Engineering Services	Sewerage Main line and pump station	NETWORK REHAB - SEWERAGE	NWS	2 000 000	2 475 000	1 175 000
Civil Engineering Services	Sewerage Main line and pump station	BAKKIES (REPLACING OF HIRED VEHICLES)	NWS	700 000	-	-
Civil Engineering Services	Sewerage Main line and pump station	6 TON TRUCKS FOR TOWING OF NEW JET MACHINES	NWS	500 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Sewerage Main line and pump station	INLET (SPIKE CHAMBERS) AT PUMPSTATIONS	NWS	160 000	72 000	76 000
Civil Engineering Services	Sewerage Main line and pump station	INSTALLATION OF SYPHON CHAMBERS - PUMPSTATIONS	NWS	200 000	90 000	94 000
Civil Engineering Services	Sewerage Main line and pump station	GENERATOR SHELTERS AND SECURITY BOOTHS AT PUMPSTATIONS	NWS	576 000	260 000	271 000
Civil Engineering Services	Sewerage Main line and pump station	UPGRADE ELECTRICAL SWITCHGEAR AT SEWER PUMPSTATIONS	NWS	800 000	383 000	376 000
Civil Engineering Services	Sewerage Main line and pump station	UPGRADE PUMPSTATIONS - SEWER	NWS	3 500 000	4 185 000	3 743 000
Civil Engineering Services	Sewerage Main line and pump station	WILDERNESS HEIGHTS - 6L/S SEWER PUMP STATION	Wilderness Heights	-	270 000	372 000
Civil Engineering Services	Sewerage Main line and pump station	WILDERNESS HEIGHTS - 30M SEWER PUMPING MAIN	Wilderness Heights	-	305 000	-
Civil Engineering Services	Sewerage Main line and pump station	WILDERNESS HEIGHTS - 1,6KM BULK SEWER MAIN	Wilderness Heights	-	1 169 000	-
Civil Engineering Services	Sewerage Main line and pump station	GOLDEN VALLEY 165 UNITS: SEWER	Ward 1	229 466	-	-
Civil Engineering Services	Sewerage Main line and pump station	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	Zone 9	-	954 000	-
Civil Engineering	Sewerage Main line and pump	THEMBALETHU UISP BULKS	Zone 9	-	1 500 000	10 500 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Services	station					
Civil Engineering Services	Sewerage Main line and pump station	METROGROUNDS BULK SEWER AND WATER CONNECTIONS	Metro Grounds	-	170 000	-
Civil Engineering Services	Sewerage Main line and pump station	THEMBALETHU UISP - SEWER	Ward 21	3 359 671	-	-
Civil Engineering Services	Sewerage Main line and pump station	GENERATORS - STANDBY FOR WILDERNESS PUMP STATIONS	Wilderness	1 500 000	675 000	470 000
Civil Engineering Services	Sewerage Main line and pump station	WILDERNESS KLEINKRANTZ MAIN SEWER LINE UPGRADE	NWS	2 000 000	3 000 000	-
Civil Engineering Services	Sewerage Main line and pump station	ERF 325 PHASE A - SEWER	Rosedale	6 151 919	-	-
Civil Engineering Services	Sewerage Main line and pump station	ERF 325 PHASE C - SEWER	Rosedale	7 828 581	-	-
Civil Engineering Services	Sewerage Main line and pump station	METROGROUNDS - SEWER	Metro Grounds	1 508 033	-	-
Civil Engineering Services	Streets and stormwater	UPGRADING STREETS UNIONDALE	Ward 25	250 000	1 125 000	1 175 000
Civil Engineering Services	Streets and stormwater	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	Herolds bay	2 000 000	8 000 000	-
Civil Engineering Services	Streets and stormwater	PHASE 1 - HANSMOESKRAAL	Ward 14	-	-	11 750 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Streets and stormwater	LINK ROAD STREAM CROSSING ERF 325 EAST	Pacaltsdorp	1 679 008	-	-
Civil Engineering Services	Streets and stormwater	PURCHASE PORTION ERF 2353 WILDERNESS - ROADS	Ward 4	40 000	-	-
Civil Engineering Services	Streets and stormwater	UPGRADING OF PIENAAR/FOTHERINGHAM STREET	Rosemoor	-	-	4 700 000
Civil Engineering Services	Streets and stormwater	WALK BEHIND ROLLER (x3) - STREETS	NWS	120 000	-	-
Civil Engineering Services	Streets and stormwater	TOOLS & EQUIPMENT - STREETS	NWS	50 000	23 000	24 000
Civil Engineering Services	Streets and stormwater	GIPTN: TRAFFIC SIGNALS	NWS	3 682 000	-	-
Civil Engineering Services	Streets and stormwater	PETERS ROAD: REPAIRS TO SLIP FAILURE AND ASSOCIATED STORMWATER	Wilderness	200 000	5 000 000	3 000 000
Civil Engineering Services	Streets and stormwater	THEMBALETHU UISP - ROADS	Ward 21	8 630 893	-	-
Civil Engineering Services	Streets and stormwater	UPGRADING OF STREETS HAARLEM	Haarlem	250 000	675 000	940 000
Civil Engineering Services	Streets and stormwater	UPGRADING OF PW BOTHA BOULEVARD	George Industrial	-	-	7 050 000
Civil Engineering Services	Streets and stormwater	UPGRADING OF WHITES ROAD	Wilderness	-	-	2 000 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Streets and stormwater	UPGRADE OF VOORTREKKERSTREET AND LONGSTREET SIDEWALKS - DMA	Uniondale	250 000	113 000	118 000
Civil Engineering Services	Streets and stormwater	GOLDEN VALLEY 165 UNITS - STREET	Ward 1	589 492	-	-
Civil Engineering Services	Streets and stormwater	BUILDING OF CONCRETE CANALS & DRAINS	NWS	500 000	225 000	235 000
Civil Engineering Services	Streets and stormwater	SKID-STEER LOADER (BOBCAT)	NWS	600 000	-	-
Civil Engineering Services	Streets and stormwater	CONCRETE MIXER	NWS	60 000	27 000	-
Civil Engineering Services	Streets and stormwater	SKID-STEER LOADER (BOBCAT) ASPHALT COLD MILLING MACHINE ATTACHMENT	NWS	400 000	-	-
Civil Engineering Services	Streets and stormwater	CONSTRUCTION OF PERIMETER WALL AT STREET DEPOT	NWS	-	810 000	-
Civil Engineering Services	Streets and stormwater	PUBLIC WORKS PROGRAMME: PAVING OF STREETS	NWS	3 750 000	2 250 000	2 350 000
Civil Engineering Services	Streets and stormwater	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	NWS	2 500 000	1 125 000	1 175 000
Civil Engineering Services	Streets and stormwater	2X 3TON TRUCKS	NWS	400 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Streets and stormwater	4X BAKKIES	NWS	350 000	-	-
Civil Engineering Services	Streets and stormwater	STREET RESEALING: GREATER GEORGE	NWS	6 538 642	3 561 000	4 981 000
Civil Engineering Services	Streets and stormwater	UPGRADING OF ADMIN BUILDING AND ABLUTION FACILITIES(STREET DEPOT)	NWS	350 000	-	-
Civil Engineering Services	Streets and stormwater	GIPTN ROAD REHAB	NWS	25 843 554	-	8 185 988
Civil Engineering Services	Streets and stormwater	REBUILDING OF STREETS: GREATER GEORGE	NWS	8 323 340	3 422 000	3 999 000
Civil Engineering Services	Streets and stormwater	METROGROUNDS - STREETS	Metro Grounds	3 874 095	-	-
Civil Engineering Services	Streets and stormwater	ERF 325 EASH PHASE A - STREETS	Rosedale	15 804 110	-	-
Civil Engineering Services	Streets and stormwater	ERF 325 EAST PHASE C - STREETS	Rosedale	20 111 407	-	-
Civil Engineering Services	Water Contamination Control	OUTENIQUA 10ML ADDITION - WWTW	NWS	75 000 000	65 000 000	-
Civil Engineering Services	Water Contamination Control	GWAIING - EXTEND CAPACITY 10,0ML	NWS	-	3 500 000	31 500 000
Civil Engineering Services	Water Contamination Control	TOOLS & EQUIPMENT - WWTW	NWS	10 000	-	-



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water Contamination Control	GENERATORS	NWS	-	1 350 000	940 000
Civil Engineering Services	Water Contamination Control	LABORATORY INSTRUMENTS - WWTW	NWS	200 000	90 000	140 000
Civil Engineering Services	Water Contamination Control	REFURBISHMENT OF BELT-PRESS AT GWAIING WWTW	NWS	200 000	-	-
Civil Engineering Services	Water Contamination Control	TELEMATRY - WWTW	NWS	200 000	-	-
Civil Engineering Services	Water Contamination Control	ACCESS CONTROL: LABORATORY	NWS	40 000	-	-
Civil Engineering Services	Water Contamination Control	AIRCONS FOR NEW OFFICES	NWS	30 000	9 000	-
Civil Engineering Services	Water Contamination Control	FURNITURE AND FITTINGS - LABORATORY	NWS	50 000	5 000	5 000
Civil Engineering Services	Water Contamination Control	REPLACEMENT OF AERATORS AND MIXERS	NWS	2 000 000	900 000	1 175 000
Civil Engineering Services	Water Contamination Control	REFURBISHMENT OF HORIZONTAL BRIDGE FOR AERATORS	NWS	1 000 000	675 000	-
Civil Engineering Services	Water Contamination Control	GWAIING SEWER TREATMENT - REINSTATE 3.5ML	NWS	500 000	-	-
Civil Engineering Services	Water Contamination Control	FENCING OF TREATMENT PLANTS	NWS	500 000	675 000	235 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water Contamination Control	SLUDGE DEWATERING PLANT	NWS	1 500 000	900 000	940 000
Civil Engineering Services	Water Contamination Control	ODOUR CONTROL OUTENIQUA WWTW	NWS	10 000 000	-	-
Civil Engineering Services	Water Contamination Control	OUTENIQUA WWTW - REHABILITATION OF CAROUSEL	NWS	-	10 000 000	-
Civil Engineering Services	Water Contamination Control	LAB CUPBOARDS	NWS	30 000	14 000	-
Civil Engineering Services	Water Contamination Control	BOREHOLES - WWTW'S PLANTS	NWS	1 000 000	450 000	-
Civil Engineering Services	Water Contamination Control	PAVING OF GRAVEL ROADS OF PLANTS	NWS	500 000	225 000	705 000
Civil Engineering Services	Water Contamination Control	ACCESS CONTROL TO PLANTS	NWS	30 000	9 000	10 000
Civil Engineering Services	Water Contamination Control	BA – SETS FOR PLANTS	NWS	80 000	27 000	33 000
Civil Engineering Services	Water Contamination Control	HIGH MAST LIGHTING	NWS	600 000	180 000	235 000
Civil Engineering Services	Water Contamination Control	GREENDROP KITS FOR PLANTS	NWS	100 000	54 000	-
Civil Engineering Services	Water Contamination Control	FURNITURE AND FITTINGS - WWTW	NWS	40 000	18 000	19 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water Contamination Control	REPLACE FLOWMETER ( GWAING)	NWS	150 000	-	-
Civil Engineering Services	Water Contamination Control	UPGRADING OF PUMPSTATIONS FOR PLANTS	Herolds bay	-	180 000	-
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	NWS	7 000 000	6 442 000	6 533 000
Civil Engineering Services	Water Distribution	TOOLS & EQUIPMENT - WATER	NWS	100 000	45 000	47 000
Civil Engineering Services	Water Distribution	KRAAIBOSCH RESERVOIR 6MI	Kraaibosch 195	-	-	235 000
Civil Engineering Services	Water Distribution	TLB	NWS	1 000 000	-	-
Civil Engineering Services	Water Distribution	GOLDEN VALLEY 165 UNITS - WATER	Ward 1	77 744	-	-
Civil Engineering Services	Water Distribution	WILDERNESS HEIGHTS - BULK WATER SUPPLY PIPELINE	Wilderness Heights	-	450 000	2 184 000
Civil Engineering Services	Water Distribution	WILDERNESS HEIGHTS RESERVOIR 6MI	Wilderness Heights	-	500 000	4 500 000
Civil Engineering Services	Water Distribution	WILDERNESS HEIGHTS - UPGRADE EXISTING WATER PUMPSTATION	Wilderness Heights	-	763 000	-
Civil Engineering Services	Water Distribution	WILDERNESS HEIGHTS - 5,5KM PUMPING MAIN TO RESERVOIR	Wilderness Heights	-	2 541 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water Distribution	THEMBALETHU UISP - WATER	Ward 21	1 138 269	-	-
Civil Engineering Services	Water Distribution	THEMBALETHU RESERVOIR 6MI	NWS	-	500 000	10 000 000
Civil Engineering Services	Water Distribution	PACALTS DORP RESERVOIR 6MI ERF 325 WEST	NWS	-	500 000	10 000 000
Civil Engineering Services	Water Distribution	PACALTS DORP RESERVOIR 6MI ERF 325 EAST	NWS	500 000	10 000 000	-
Civil Engineering Services	Water Distribution	TELEMETRY & LOGGERS - WATER DISTR	NWS	200 000	90 000	94 000
Civil Engineering Services	Water Distribution	PROVISION OF WATER TANKS	NWS	100 000	45 000	47 000
Civil Engineering Services	Water Distribution	INSTALLATION OF WATER METERS	NWS	500 000	225 000	235 000
Civil Engineering Services	Water Distribution	PACALTS DORP LINK ( ERF 325 EAST)	NWS	7 419 915	-	-
Civil Engineering Services	Water Distribution	ERF 325 EAST PHASE A - WATER	Rosedale	2 084 296	-	-
Civil Engineering Services	Water Distribution	ERF 325 EAST PHASE C - WATER	Rosedale	2 652 356	-	-
Civil Engineering Services	Water Distribution	METROGROUNDS - WATER	Metro Grounds	510 928	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water purification	DAM SAFETY CONSTRUCTION	NWS	1 500 000	-	-
Civil Engineering Services	Water purification	PRESSURE REDUCING VALVES	NWS	1 000 000	1 800 000	-
Civil Engineering Services	Water purification	H&S EXTRACTOR FANS - CHLORINE ROOMS	NWS	1 500 000	1 956 200	-
Civil Engineering Services	Water purification	EXTENSION OF WATERWORKS	NWS	1 000 000	50 000 000	100 000 000
Civil Engineering Services	Water purification	SETTLING TANKS ( UNIONDALE & WILDERNESS ) - ROOFS	NWS	800 000	-	-
Civil Engineering Services	Water purification	UNIONDALE WATERWORKS OFFICE BUILDING( PROCESS CONTROLLERS)	Ward 25	500 000	-	-
Civil Engineering Services	Water purification	PACALTSDORP 14,5ML RESERVIOR AND 2,4ML WATER TOWER	Pacaltsdorp	-	-	15 262 000
Civil Engineering Services	Water purification	TOOLS & EQUIPMENT - WATER PURIFICATION	NWS	50 000	23 000	24 000
Civil Engineering Services	Water purification	OFFICE EQUIPMENT - WATER PURIFICATION	NWS	30 000	-	-
Civil Engineering Services	Water purification	TELEMETRY - WATER PURIFICATION	NWS	200 000	90 000	94 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water purification	AIRCONDITIONING AT PUMPSTATIONS - WATER PURIFICATION	NWS	200 000	90 000	94 000
Civil Engineering Services	Water purification	RAISING GARDEN ROUTE DAM - RBIG	NWS	23 668 983	-	-
Civil Engineering Services	Water purification	4X4 BAKKIE - WATER PURIFICATION	NWS	450 000	-	-
Civil Engineering Services	Water purification	UNIONDALE RESERVOIR (500KI)	Uniondale	-	1 800 000	-
Civil Engineering Services	Water purification	GENERATORS	NWS	600 000	-	-
Civil Engineering Services	Water purification	REHABILITATION OF OLD WTW (6ML MODULE)	NWS	6 000 000	-	-
Civil Engineering Services	Water purification	INSTRUMENTATION	NWS	200 000	90 000	94 000
Civil Engineering Services	Water purification	FILTER SAND AT WATERWORKS	NWS	1 580 000	2 295 000	1 457 000
Civil Engineering Services	Water purification	REPLACE FENCING AT WATER TREATMENT INFRASTRUCTURE	NWS	1 000 000	405 000	400 000
Civil Engineering Services	Water purification	WILDERNESS WATERWORKS	Wilderness	-	45 000	-
Civil Engineering Services	Water purification	PAVING ROAD TO CHEMICALS STORE	NWS	300 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Civil Engineering Services	Water purification	WATER TREATMENT WORKS - RESERVOIRS	NWS	-	3 500 000	21 500 000
Electro-Technical Services	Electricity distribution	EXTENSION OF 11KV NETWORK - LAWAAIKAMP	Ward 7	900 000	225 000	-
Electro-Technical Services	Electricity distribution	PRT GOLDEN VALLEY	Ward 1	2 928 000	135 000	-
Electro-Technical Services	Electricity distribution	METROGROUNDS - 11KV NETWORK EXTENTION	Ward 20	-	1 511 000	-
Electro-Technical Services	Electricity distribution	PRT PROTEA PARK	Ward 6	-	552 000	24 000
Electro-Technical Services	Electricity distribution	RETICULATION SCHEME - METRO GROUNDS	Ward 20	-	2 835 000	2 961 000
Electro-Technical Services	Electricity distribution	PACALTS DORP ERF 325 WEST - 11KV NETWORK EXTENTION	Rosedale	-	2 250 000	3 968 000
Electro-Technical Services	Electricity distribution	PACALTS DORP ERF 325 EAST - 11KV NETWORK EXTENTION	Rosedale	-	1 088 000	2 272 000
Electro-Technical Services	Electricity distribution	EXTENSION OF 11KV NETWORK - THEMBALETHU	Ward 9	500 000	225 000	235 000
Electro-Technical Services	Electricity distribution	HEATHER PARK 2ND TRANSFORMER	Heather Park	-	1 350 000	-
Electro-Technical Services	Electricity distribution	RETICULATION SCHEME - THEMBALETHU N2	Ward 11	-	2 961 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	EXTENSION OF 11KV NETWORK - GEORGE INNER CITY	NWS	500 000	1 125 000	1 410 000
Electro-Technical Services	Electricity distribution	UPGRADE OF OBSOLETE STREETLIGHT NETWORK (REPLACE 45W CFL LIGHTS)	NWS	300 000	135 000	141 000
Electro-Technical Services	Electricity distribution	THEMBALETHU GLENWOOD 66KV OVERHEAD LINE	NWS	3 000 000	-	-
Electro-Technical Services	Electricity distribution	HANSMOESKRAAL-THEMBALETHU 66KV OVERHEAD LINE	NWS	-	-	3 760 000
Electro-Technical Services	Electricity distribution	HIGH MAST LIGHTING	NWS	1 800 000	810 000	846 000
Electro-Technical Services	Electricity distribution	AD HOC LIGHTING REQUESTS	NWS	200 000	90 000	94 000
Electro-Technical Services	Electricity distribution	LIGHTING INFORMAL AREAS (INCLUDES RURAL AREAS)	NWS	300 000	135 000	141 000
Electro-Technical Services	Electricity distribution	STREET LIGHTNING: GREATER GEORGE (LED INSTALLATIONS)	NWS	400 000	180 000	188 000
Electro-Technical Services	Electricity distribution	REPLACE OVERLOADED 11KV SWITCHGEAR	NWS	1 500 000	1 350 000	1 410 000
Electro-Technical Services	Electricity distribution	FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	NWS	4 576 500	6 856 000	7 161 000
Electro-Technical Services	Electricity distribution	REPLACE BULK METERS	NWS	100 000	23 000	24 000



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	ENERGY EFFICIENT LIGHTING	NWS	5 782 610	4 130 430	4 130 430
Electro-Technical Services	Electricity distribution	RETICULATION FILL IN SCHEMES - AD HOC	NWS	100 000	225 000	235 000
Electro-Technical Services	Electricity distribution	RETICULATION SCHEMES BULK SERVICES	NWS	1 300 000	-	-
Electro-Technical Services	Electricity distribution	OVERLOADED NETWORKS: REPLACEMENT - ELEC	NWS	1 000 000	675 000	470 000
Electro-Technical Services	Electricity distribution	LOAD CONTROL AND POWER FACTOR	NWS	200 000	270 000	282 000
Electro-Technical Services	Electricity distribution	THEMBALETHU 66/11 SUBSTATION	NWS	9 000 000	23 475 839	12 070 175
Electro-Technical Services	Electricity distribution	REPLACE REDUNDANT 66KV SWITCH GEAR	NWS	1 200 000	765 000	799 000
Electro-Technical Services	Electricity distribution	NEW 20MVA TRANSFORMERS - GLENWOOD	NWS	-	7 650 000	1 645 000
Electro-Technical Services	Electricity distribution	PROEFPLAAS HEROLDSBAAI 66KV FEEDER	NWS	350 000	3 650 000	-
Electro-Technical Services	Electricity distribution	HEROLDS BAY SUBSTATION: EXPANSION OF 66KV NETWORK	NWS	-	450 000	4 230 000
Electro-Technical Services	Electricity distribution	GLENWOOD SECOND LOAD CELL	NWS	-	1 170 000	47 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	EXTENSION OF 11KV NETWORK - UNIONDALE	Ward 25	100 000	225 000	235 000
Electro-Technical Services	Electricity distribution	RETICULATION SCHEMES - PACS (EAST)	Ward 14	800 000	4 500 000	9 000 000
Electro-Technical Services	Electricity distribution	L/T LINES - PACALTS DORP	Ward 14	400 000	180 000	188 000
Electro-Technical Services	Electricity distribution	L/T LINES - UNIONDALE	Ward 25	300 000	135 000	141 000
Electro-Technical Services	Electricity distribution	UNIONDALE ELECTRIFICATION	Ward 25	30 000	45 000	47 000
Electro-Technical Services	Electricity distribution	L/T LINES - WILDERNESS	Ward 4	300 000	135 000	141 000
Electro-Technical Services	Electricity distribution	EXTENSION OF 11KV NETWORK - WILDERNIS	Ward 4	300 000	225 000	235 000
Electro-Technical Services	Electricity distribution	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	Ward 24	400 000	90 000	94 000
Electro-Technical Services	Electricity distribution	PROTEA PARK 66/11KV TRANSFORMER CAPACITY INCREASE	Protea Park	-	450 000	1 410 000
Electro-Technical Services	Electricity distribution	RETICULATION SCHEME - EUROPE	Europa	-	2 273 000	3 079 000
Electro-Technical Services	Electricity distribution	PACALTS DORP, EUROPE - 11KV NETWORK EXTENTION	Europa	-	1 572 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	TRAINING CENTRE ESTABLISHMENT - ELEC	NWS	150 000	45 000	24 000
Electro-Technical Services	Electricity distribution	CRANE TRUCK (ADDITIONAL)	NWS	-	2 000 000	-
Electro-Technical Services	Electricity distribution	REPLACE CHERRY PICKER TRUCK	NWS	950 000	-	-
Electro-Technical Services	Electricity distribution	4X4 BAKKIE DC - VEGETATION CONTROL (2 SPECIAL WORKERS)	NWS	500 000	-	-
Electro-Technical Services	Electricity distribution	4X4 BAKKIE SC - INFRASTRUCTURE PROTECTION	NWS	450 000	-	-
Electro-Technical Services	Electricity distribution	4X4 BAKKIE SC - VEGETATION CONTROL TEAM	NWS	450 000	-	-
Electro-Technical Services	Electricity distribution	2X4 BAKKIE SC (X4) - STREET LIGHT ATTENDENTS	NWS	350 000	-	-
Electro-Technical Services	Electricity distribution	COMMUNICATION SYSTEM	NWS	200 000	450 000	470 000
Electro-Technical Services	Electricity distribution	PROTECTION SYSTEM	NWS	500 000	675 000	846 000
Electro-Technical Services	Electricity distribution	CONTROL CENTRE: 11KV SAFETY	NWS	500 000	1 350 000	2 397 000
Electro-Technical Services	Electricity distribution	FURNITURE & FITTINGS - ELEC	NWS	80 000	36 000	38 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	CLOCKING SYSTEM - ELEC	NWS	150 000	150 000	150 000
Electro-Technical Services	Electricity distribution	PC SOFTWARE - ELEC	NWS	500 000	650 000	650 000
Electro-Technical Services	Electricity distribution	INFRASTRUCTURE SKILLS DEVELOPMENT EQUIPMENT - ELEC	NWS	100 000	100 000	-
Electro-Technical Services	Electricity distribution	TOOLS & EQUIPMENT - ELEC	NWS	150 000	90 000	94 000
Electro-Technical Services	Electricity distribution	TESTING EQUIPMENT - ELEC	NWS	300 000	360 000	235 000
Electro-Technical Services	Electricity distribution	MOBILE RADIOS - ELEC	NWS	100 000	45 000	47 000
Electro-Technical Services	Electricity distribution	SAFETY EQUIPMENT - ELEC	NWS	200 000	45 000	47 000
Electro-Technical Services	Electricity distribution	COMPUTER HARDWARE - ELEC	NWS	125 000	131 250	137 820
Electro-Technical Services	Electricity distribution	SECURITY WALL AT MAJOR SUBSTATION	NWS	400 000	180 000	188 000
Electro-Technical Services	Electricity distribution	ENTRANCE CONTROL & SECURITY MEASURES - ELEC	NWS	200 000	-	-
Electro-Technical Services	Electricity distribution	UPGRADING OF BUILDINGS - ELEC	NWS	200 000	90 000	94 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Electro-Technical Services	Electricity distribution	SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	NWS	60 000	27 000	29 000
Electro-Technical Services	Electricity distribution	L/T LINES - GEORGE	NWS	800 000	450 000	470 000
Electro-Technical Services	Electricity distribution	TAMSUI SECOND LOAD CELL PHASE 2	NWS	200 000	-	-
Electro-Technical Services	Electricity distribution	RETICULATION SCHEMES - INFORMAL SETTLEMENTS	NWS	800 000	-	-
Electro-Technical Services	Electricity distribution	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - ELEC	NWS	150 000	170 625	192 948
Electro-Technical Services	Electricity distribution	DRONE - ELECTRICITY	NWS	30 000	-	-
Electro-Technical Services	Electricity distribution	WOOD CHIPPER - ELECTRICITY	NWS	250 000	-	-
Financial Services	IT Services Network	ENTERPRISE AGREEMENT - IT	NWS	1 400 000	1 484 000	1 570 000
Financial Services	IT Services Network	NETWORK WIFI EQUIPMENT - IT	NWS	220 000	113 000	130 000
Financial Services	IT Services Network	SERVER STORAGE	NWS	200 000	-	-
Financial Services	IT Services Network	PC'S, LAPTOPS & PERIPHERAL DEVICES - IT	NWS	482 500	243 000	279 000
Financial Services	IT Services Network	UPGRADE FAILOVER SITE	NWS	390 000	-	-
Financial Services	IT Services Network	FIBRE CONNECTION AND SWITCHES	NWS	2 330 000	900 000	940 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Financial Services	IT Services Network	BIOMETRICS - IT	NWS	250 000	90 000	104 000
Financial Services	IT Services Network	PRINTERS - IT	NWS	25 000	9 000	12 000
Financial Services	IT Services Network	PROJECTORS - FS	NWS	38 000	9 000	11 000
Financial Services	IT Services Network	MONITORS -FS	NWS	90 000	45 000	57 000
Financial Services	CFO Office	WOOD CUPBOARD - AFS	NWS	3 000	-	-
Financial Services	CFO Office	1X LAPTOP - ASSETS	NWS	12 500	-	-
Financial Services	CFO Office	4 DOOR CABINET - ASSETS	NWS	4 000	-	-
Financial Services	CFO Office	2X VISITORS CHAIRS - ASSETS	NWS	3 000	-	-
Financial Services	CFO Office	WOOD CUPBOARD - ASSETS	NWS	3 000	-	-
Financial Services	CFO Office	4 DOOR CABINET - AFS	NWS	4 000	-	-
Financial Services	CFO Office	CABINETS - BUDGETS	NWS	15 000	-	-
Financial Services	CFO Office	BLINDS - BUDGET	NWS	-	5 000	-
Financial Services	CFO Office	5X CHAIRS - BUDGETS	NWS	20 000	-	-
Financial Services	CFO Office	WOOD CUPBOARD - SALARIES	NWS	30 000	-	-
Financial Services	CFO Office	CHAIRS - SALARIES	NWS	20 000	-	-
Financial Services	CFO Office	PRINT AND DISPLAY CALCULATORS - EXPENDITURE MANAGEMENT	NWS	9 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Financial Services	CFO Office	CARPET - CREDITORS	NWS	80 000	-	-
Financial Services	CFO Office	FAN AT THE CASHIERS	NWS	1 000	-	-
Financial Services	CFO Office	AIRCONDITIONER AT COUNTER - FINANCE	NWS	8 000	-	-
Financial Services	CFO Office	FURNITURE - NEW APPOINTMENTS	NWS	15 000	-	-
Financial Services	CFO Office	ADDITIONAL OFFICE SPACE - CLIENT SERVICES	NWS	55 000	-	-
Financial Services	CFO Office	CHAIRS FOR CLIENTS AT CHIEF CLERKS - CLIENT SERVICES	NWS	-	5 000	-
Financial Services	CFO Office	3x OFFICE CHAIRS - UNIONDALE OFFICE	NWS	6 000	-	-
Financial Services	CFO Office	REPLACE AIRCONDITIONER - UNIONDALE OFFICE	NWS	10 000	-	-
Financial Services	CFO Office	PRINT AND DISPLAY CALCULATORS - HAARLEM	NWS	2 000	-	-
Financial Services	CFO Office	1X NOTE COUNTER - UNIONDALE OFFICE	NWS	30 000	-	-
Financial Services	CFO Office	LED 24" SCREEN - CREDIT CONTROL	NWS	3 000	-	-
Financial Services	CFO Office	1X DESK PRINTERS - CREDIT CONTROL	NWS	2 000	-	-
Financial Services	CFO Office	3X CABINETS - CREDIT CONTROL	NWS	10 000	-	-
Financial Services	CFO Office	CHAIRS FOR CLIENTS - CREDIT CONTROL	NWS	-	14 000	-
Financial Services	CFO Office	DESK CHAIR - AFS	NWS	3 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Planning and Development	Local Economic development	FURNITURE & FITTINGS - LED	NWS	40 000	-	-
Planning and Development	Local Economic development	LAPTOPS FOR CLERKS - LED	NWS	12 500	-	-
Planning and Development	Local Economic development	PAVING & SHADING - LED	NWS	-	68 000	-
Planning and Development	Local Economic development	RENOVATE & UPGRADE TOURISM OFFICES FOR LED PURPOSES	NWS	100 000	-	-
Planning and Development	Planning	PROVISION OF SERVICES: INVESTMENT PROPERTY	NWS	500 000	450 000	470 000
Planning and Development	Planning	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	NWS	49 500	113 000	130 000
Planning and Development	Planning	BUFFELSFONTEIN 204: ACQUISITION OF IMMOVABLE PROPERTY	NWS	300 000	-	-
Planning and Development	Planning	CHAIRS: BUILDING CONTROL	NWS	4 000	3 000	-
Planning and Development	Planning	FILING CABINETS: BUILDING CONTROL	NWS	12 000	6 000	6 000
Planning and Development	Planning	FURNITURE: PLANNING	NWS	15 000	7 000	8 000
Planning and Development	Planning	CAMERA: PLANNING	NWS	-	2 000	-
Planning and Development	Planning	AUTOCAD: PLANNING	NWS	12 500	-	-
Planning and Development	Planning	AUTOCAD: BUILDING CONTROL	NWS	60 000	-	-



Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Planning and Development	Planning	DESKTOP: PLANNING	NWS	12 500	6 000	7 000
Planning and Development	Planning	ADDITIONAL OFFICE SPACE 5TH FLOOR	NWS	200 000	-	-
Planning and Development	Planning	RESTORATION OF HERITAGE BUILDING: PACALTS DORP	NWS	750 000	-	-
Planning and Development	Tourism Bureau	PROJECTOR SCREEN - TOURISM OFFICES	NWS	5 000	-	-
Planning and Development	Tourism Bureau	PROJECTOR - TOURISM OFFICES	NWS	8 000	-	-
Planning and Development	Tourism Bureau	BILLBOARD - UNIONDALE TOURISM OFFICE	Ward 25	40 000	-	-
Planning and Development	Tourism Bureau	FURNITURE & FITTINGS - TOURISM OFFICES	NWS	50 000	-	-
Planning and Development	Tourism Bureau	PAVING AND SHADING - GEORGE TOURISM OFFICE	NWS	-	68 000	-
Planning and Development	Tourism Bureau	LAPTOP - TOURISM GEORGE OFFICE (NEW APPOINTMENT)	NWS	12 500	-	-
Planning and Development	Tourism Bureau	DESKTOP - TOURISM (GEORGE OFFICES)	NWS	12 500	-	-
Planning and Development	Tourism Bureau	LAPTOP SENIOR BEAMPTON - TOURISM	NWS	12 500	-	-
Planning and Development	Tourism Bureau	MICROWAVE - GEORGE TOURISM OFFICE	NWS	-	-	1 000
Planning and Development	Tourism Bureau	FRIDGE - GEORGE TOURISM OFFICE	NWS	-	2 000	-
Planning and Development	Tourism Bureau	AIR CONDITIONERS: TOURISM OFFICES (GEORGE & WILDERNESS)	NWS	80 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Planning and Development	Tourism Bureau	FENCING: PACALTS DORP TOURISM OFFICE	NWS	15 000	-	-
Planning and Development	Tourism Bureau	BRANDED UMBRELLA'S & STANDS: TOURISM	NWS	15 000	-	8 000
Planning and Development	Tourism Bureau	BRANDED GAZEBOS - TOURISM	NWS	12 000	-	7 000
Protection Services	Drivers licenses	QUEUE MANAGEMENT SYSTEM - DRIVERS LICENCES	NWS	50 000	-	-
Protection Services	Fire Fighting Services	KLEINKRANTZ FIRE STATION	Ward 4	-	1 000 000	2 000 000
Protection Services	Fire Fighting Services	1 FIRE TRUCK	NWS	-	1 800 000	1 000 000
Protection Services	Fire Fighting Services	TOOLS AND EQUIPMENT	NWS	250 000	113 000	-
Protection Services	Fire Fighting Services	UPGRADING OF RADIO COMMUNICATION - GEORGE	NWS	900 000	-	-
Protection Services	Fire Fighting Services	3X LAPTOPS	NWS	-	27 000	-
Protection Services	Fire Fighting Services	FORD MOTOR CORP TRUCK - REPLACEMENT	NWS	1 750 000	-	-
Protection Services	Fire Fighting Services	FURNITURE & OFFICE EQUIPMENT - FS (KLEINKRANTZ)	NWS	-	23 000	-
Protection Services	Fire Fighting Services	PACALTS DORP FIRE STATION	NWS	-	1 350 000	1 650 000
Protection Services	Fire Fighting Services	JETSKI - FIRE S	NWS	200 000	90 000	-
Protection Services	Fleet Management	VEHICLE MANAGEMENT	NWS	100 000	68 000	94 000
Protection Services	Fleet Management	VEHICLE TRACKING SYSTEM	NWS	80 000	68 000	141 000

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Protection Services	Fleet Management	UPGRADE WASH BAY - FLEET MANAGEMENT	NWS	100 000	-	-
Protection Services	Fleet Management	UPGRADE VEHICLE WORKSHOP BUILDING	NWS	500 000	225 000	-
Protection Services	Fleet Management	NEW VEHICLE HOIST - FLEET	NWS	150 000	-	-
Protection Services	Fleet Management	ABOVE FUEL STORAGE TANK	NWS	-	225 000	-
Protection Services	Fleet Management	PETROL MANAGEMENT SYSTEM	NWS	100 000	45 000	71 000
Protection Services	Fleet Management	TOOLS & EQUIPMENT - FLEET	NWS	35 000	18 000	22 000
Protection Services	Fleet Management	UPS - FUEL MANAGEMENT SYSTEM	NWS	30 000	15 000	17 000
Protection Services	Fleet Management	SECURITY CAMERAS AT FLEET OFFICES	NWS	25 000	12 000	-
Protection Services	Fleet Management	UPGRADE FUEL FORECOURT - FLEET	NWS	-	225 000	165 000
Protection Services	GIPTN - Auxillary cost	GIPTN: BUS SHELTERS	NWS	13 760 160	-	-
Protection Services	GIPTN - Auxillary cost	GIPTN - FINAL BUS DEPOT	NWS	315 600	-	-
Protection Services	GIPTN - Auxillary cost	GIPTN - RAPID RESPONSE VEHICLE	NWS	600 000	-	-
Protection Services	GIPTN - Auxillary cost	OFFICE EQUIPMENT - PUBLIC TRANSPORT OFFICE	NWS	20 000	-	-
Protection Services	Security Services	COOLSTORE	NWS	250 000	90 000	-
Protection Services	Security Services	PROTECTIVE CLOTHING AND EQUIPMENT	NWS	100 000	-	-
Protection	Security Services	CCTV: OPTIC FIBRE	NWS	400 000	400 000	400

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Services						000
Protection Services	Security Services	CCTV: EXTENSION OF CAMERA SYSTEM	NWS	500 000	563 000	588 000
Protection Services	Security Services	OFFICE FURNITURE - LAW ENFORCEMENT	NWS	80 000	23 000	24 000
Protection Services	Security Services	CCTV: FURNITURE	NWS	20 000	-	15 000
Protection Services	Security Services	OFFICE FURNITURE - LAND MANAGEMENT	NWS	110 000	-	-
Protection Services	Security Services	SEDANS X8	NWS	600 000	-	-
Protection Services	Security Services	6TON TIPPER TRUCK - ANTI-LAND INVASION UNIT	NWS	600 000	-	-
Protection Services	Security Services	CAMERAS - ANTI-LAND INVASION UNIT	NWS	28 000	-	-
Protection Services	Security Services	PUBLIC SEATING - ANTI-LAND INVASION UNIT	NWS	100 000	12 000	-
Protection Services	Security Services	LAPTOPS - ANTI-LAND INVASION UNIT	NWS	25 000	-	-
Protection Services	Security Services	FIREARMS	NWS	160 000	54 000	71 000
Protection Services	Security Services	LAPTOPS (x4) - LAW ENFORCEMENT	NWS	12 500	-	-
Protection Services	Security Services	PROTECTIVE CLOTHING & EQUIPMENT: ANTI-LAND INVASION UNIT	NWS	50 000	-	-
Protection Services	Security Services	TORCHES - ANTI-LAND INVASION UNIT	NWS	10 000	-	-
Protection Services	Security Services	CCTV: EXTENSION OF CCTV BUILDING	NWS	500 000	675 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Protection Services	Security Services	CARPORT - LAW ENFORCEMENT	NWS	180 000	-	-
Protection Services	Security Services	SECURITY CAMERAS - LAW ENFORCEMENT	NWS	120 000	-	24 000
Protection Services	Security Services	AIRCONS - LAW ENFORCEMENT	NWS	20 000	-	-
Protection Services	Traffic Services	LEARNER & DRIVER TESTING STATION - UNIONDALE	Ward 25	-	1 575 000	141 000
Protection Services	Traffic Services	SAFETY EQUIPMENT	NWS	50 000	23 000	24 000
Protection Services	Traffic Services	FENCING AT BACK OF TRAFFIC OFFICE	NWS	100 000	-	-
Protection Services	Traffic Services	PAVING AT TRAFFIC	NWS	100 000	45 000	47 000
Protection Services	Traffic Services	FENCING AT DRIVERS LICENCES	NWS	90 000	-	-
Protection Services	Traffic Services	AIRCONDITIONING - TRAFFIC	NWS	50 000	23 000	-
Protection Services	Traffic Services	SECURITY CAMERAS - TRAFFIC OFFICES	NWS	30 000	23 000	24 000
Protection Services	Traffic Services	CARPORTS - TRAFFIC	NWS	50 000	23 000	24 000
Protection Services	Traffic Services	FLOODLIGHTS - TRAFFIC	NWS	30 000	-	-
Protection Services	Traffic Services	LAPTOPS - TRAFFIC	NWS	25 000	12 000	15 000
Protection Services	Traffic Services	LAZER PRINTERS - TRAFFIC	NWS	12 000	11 000	17 000
Protection Services	Traffic Services	DOUBLE CAB 4X4	NWS	400 000	-	-
Protection Services	Traffic Services	VEHICLES	NWS	600 000	-	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Protection Services	Traffic Services	TRAINING FACILITY: TRAFFIC	NWS	100 000	45 000	47 000
Protection Services	Traffic Services	FURNITURE - TRAFFIC	NWS	100 000	45 000	47 000
Protection Services	Traffic Services	PUBLIC SEATING - TRAFFIC	NWS	30 000	14 000	-
Protection Services	Traffic Services	BATTERY PACK - DRIVERS LICENCES	NWS	-	3 000	-
Protection Services	Traffic Services	UPGRADING OF BUILDILNG - TRAFFIC	NWS	350 000	-	-
Protection Services	Vehicle registration	PUBLIC SEATING - VEHICLE REGST	NWS	60 000	-	-
Protection Services	Vehicle registration	FURNITURE - VEH REGST	NWS	100 000	23 000	24 000
Protection Services	Vehicle registration	LAPTOPS (4) - VEH REGST	NWS	25 000	6 000	-
Protection Services	Vehicle registration	INSTALLATION OF CAMERA SYSTEM -VEH REGST	NWS	70 000	70 000	70 000
Protection Services	Vehicle registration	QUEUE MANAGEMENT SYSTEM	NWS	50 000	-	-
Protection Services	Vehicle registration	UPGRADING OF BUILDING - VEHICLE REGISTRATION	NWS	500 000	270 000	-
Protection Services	Vehicle Testing ground	PUBLIC SEATING - VEHICLE TESTING STATION	NWS	-	23 000	-
Protection Services	Vehicle Testing ground	DESKTOPS - VEHICLE TESTING STATION	NWS	25 000	-	-
Protection Services	Vehicle Testing ground	FLOOD LIGHTS - VEHICLE TESTING STATION	NWS	50 000	23 000	24 000
Protection Services	Vehicle Testing ground	WAITING AREA AND PUBLIC TOILETS - VEHICLE TESTING STATION	NWS	-	225 000	-

Directorate	Department	Project Description	Ward	2018/19	2019/20	2020/21
Protection Services	Vehicle Testing ground	RE-SEAL OF ROADS (UPGRADE OF ENTRANCE) VEHICLE TESTING STATION	NWS	-	225 000	-
Total				429 110 665	333 501 753	396 258 341

# PERFORMANCE INDICATORS PER DIRECTORATE

## “ANNEXURE B”





## George Municipality

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
1	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to less than 25% or less by 30 June 2019	% Water network losses by 30 June 2019	All	29%	Data Reports from Directorate Finance: Accounts and Directorate Civil Engineering Services: Bulk Distribution	25	0	0	0	25
2	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	95% spent by 30 June 2019 of the amount budget for the construction of the Garden Route Dam wall and spill way raising {(Actual expenditure divided by the total approved budget) x 100}	% of approved budget spend at 30 June 2019	All	In process	Practical Completion Certificate	95	0	0	0	95
3	Affordable Quality Services	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Rehabilitate and upgrade Streets and Stormwater in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85
4	Affordable Quality Services	Basic Service Delivery	To endeavour to improve the reseal of roads such as an extent that potholes are prevented altogether	Rehabilitate and upgrade the proclaimed roads in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
5	Affordable Quality Services	Basic Service Delivery	To implement an Integrated Public Transport Network that will serve the communities of George	Rehabilitate and upgrade the public transport infrastructure in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85
6	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	Rehabilitate and upgrade Water - Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85
7	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	Rehabilitate and upgrade Water-Purification in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85
8	Affordable Quality Services	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	Rehabilitate and upgrade the Sewerage Networks in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
9	Affordable Quality Services	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	Rehabilitate and upgrade the Sewerage Treatment Works in terms of the approved capital budget by 30 June 2019 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spend at 30 June 2019	All	85%	Section 71 Report received from the Directorate Finance	85	0	10	20	85
10	Affordable Quality Services	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	90% compliance to general standards with regard to waste water outflow by 30 June 2019	% compliance to general standards by 30 June 2019	All	90%	Certificate of analysis from laboratory services	90	90	90	90	90
11	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2019	% water quality level by 30 June 2019	All	95%	Report on compliance results of final effluent from the laboratory services	95	95	95	95	95
12	Affordable Quality Services	Basic Service Delivery	To explore and implement measures to preserve resources and ensure sustainable development	Limit electricity losses to less than 10% by 30 June 2019 (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x 100	% Electricity losses by 30 June 2019	All	10%	Eskom accounts, SAMRAS Report, Itron report, bulk meter report	10	10	10	10	10
13	Affordable Quality Services	Basic Service Delivery	To provide sufficient electricity for basic needs	85% of the electricity capital budget spent by 30 June 2019 {(Actual capital expenditure divided by the total approved capital budget) x 100}	% of the capital budget spent by 30 June 2019	All	85%	Report received from the Finance Department. Section 52, 71 and 72 reports	85	0	10	20	85
14	Affordable Quality Services	Basic Service Delivery	To accelerate delivery in addressing housing	Construct 53 top structures in Extension 42&58 Thembaletu by 30 June 2019	53 Top structures constructed by 30 June 2019	9;10;11;12;13;15;21	New KPI for 2018/19	Practical Completion Certificate	53	0	0	0	53

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
15	Affordable Quality Services	Basic Service Delivery	To accelerate delivery in addressing housing	Construct 251 top structures within the Thembaletu UISP project by 30 June 2019	251 Top structures constructed by 30 June 2019	9;10;11;12;13;15;21	New KPI for 2018/19	Practical Completion Certificate	251	0	0	0	251
16	Good Governance and Human Capital	Basic Service Delivery	To accelerate delivery in addressing housing	Review the Human Settlement Master Plan and submit to the Portfolio Committee by 30 June 2019	Reviewed Human Settlement Master Plan submitted to the Portfolio Committee by 30 June 2019	All	Current Master Plan	Minutes of Portfolio Committee meetings	1	0	0	0	1
17	Good Governance and Human Capital	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the IDP/budget time schedule to Council by 31 August 2018	Time schedule submitted to Council	All	1	Proof of submission	1	1	0	0	0
18	Good Governance and Human Capital	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the draft IDP to Council by 31 March 2019 to ensure compliance with legislation	Draft IDP submitted to Council	All	1	Proof of submission	1	0	0	1	0
19	Good Governance and Human Capital	Good Governance and Public Participation	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the IDP to Council by 31 May 2019 to ensure compliance with legislation	IDP submitted to Council	All	1	Proof of submission	1	0	0	0	1
20	Develop & Grow George	Good Governance and Public Participation	To ensure that Spatial Development Framework encourages sustainable development	Review the Spatial Development Framework (SDF) and submit to Council by 31 May 2019	Reviewed SDF submitted to Council by 31 May 2019	All	Current SDF	Minutes of council meeting and actual plan/policy	1	0	0	0	1

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
21	Develop & Grow George	Local Economic Development	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2019	Number of FTE's created by 30 June 2019	All	503	Signed appointment contracts, statistics submitted to Province	500	0	0	0	500
22	Good Governance and Human Capital	Municipal Transformation and Institutional Development	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 {(Actual total training expenditure divided by total personnel budget) x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2019	All	0.20%	Section 71 financial report	0.50	0	0	0	0.50
23	Good Governance and Human Capital	Municipal Transformation and Institutional Development	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Submit the Workplace Skills Plan to the LGSETA by 30 April 2019	Workplace Skills Plan submitted to the LGSETA by 30 April 2019	All	1	Proof of submission	0	0	0	0	1
24	Good Governance and Human Capital	Municipal Transformation and Institutional Development	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2019	Number of people employed (newly appointed)	All	1	Appointment letters	1	0	0	0	1

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
25	Good Governance and Human Capital	Good Governance and Public Participation	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 September 2018	RBAP (Risk Based Audit Plan) submitted to Audit Committee by 30 September 2018	All	1	Minutes of Audit committee meeting and actual IA Plan	1	1	0	0	0
26	Good Governance and Human Capital	Good Governance and Public Participation	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness	Execution of Internal Plan and issuing of Internal Audit Reports based on Internal Audit Plan by 30 June 2019 ((Actual hours completed/ Planned hours to be completed) x100)	% of target hours completed by 30 June 2019 ((Actual hours completed/ Planned hours to be completed) x100)	All	1	Minutes of Audit committee meeting and actual report submitted	100	25	50	75	100
27	Safe, Clean and Green	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	Appoint consultant to design and call for Environmental Impact Assessment (EIA) for the construction of a refuse transfer station in Uniondale by 30 June 2019	Consultant appointed by 30 June 2019	25	1	Appointment letter and ROD	1	0	0	0	1
28	Safe, Clean and Green	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	Appoint consulting engineer and call for tenders for the upgrading of the solid waste transfer station in George by 30 June 2019	Consulting Engineer appointed by 30 June 2019	23	Roll-over from 2017/18	Appointment letter and ROD	2	0	0	0	1
29	Safe, Clean and Green	Basic Service Delivery	To provide integrated waste management services for the entire municipal area	Spend 95% of the approved project budget for the rehabilitation of the George landfill site by 30 June 2019	% of budget spend	23	Roll-over from 2017/18	Monthly S71 reports received from Finance	95	0	25	60	95

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
30	Safe, Clean and Green	Basic Service Delivery	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Appoint consulting engineer and call for tenders for the composting plant in George by 30 June 2019	Consulting Engineer appointed by 30 June 2019	23	New KPI for 2018/19	Appointment letter and ROD	1	0	0	0	1
31	Affordable Quality Services	Basic Service Delivery	To revitalise the current community facilities to increase the access to services for the public	Upgrade the Pacaltsdorp, Blanco and Thembaletu libraries by 30 June 2019	Number of libraries upgraded by 30 June 2019	1;15;16	New KPI for 2018/19	Practical completion certificates	3	0	0	0	3
32	Safe, Clean and Green	Good Governance and Public Participation	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Draft an Integrated Safety Plan and submit to the Portfolio Committee by 30 June 2019	Integrated Safety Plan drafted and submitted to the Portfolio Committee by 30 June 2019	All	New KPI for 2018/19	Minutes of Portfolio Committee meeting	1	0	0	0	1

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
33	Safe, Clean and Green	Good Governance and Public Participation	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Draft a By-Law Strategy and submit to the Portfolio Committee by 30 June 2019	By-Law Strategy drafted and submitted to the Portfolio Committee by 30 June 2019	All	New KPI for 2018/19	Minutes of Portfolio Committee meeting	1	0	0	0	1
34	Safe, Clean and Green	Good Governance and Public Participation	To implement an Integrated Public Transport Network that will serve the communities of George	Report to the GIPTN Committee on the implementation of the Roll-Out Programme of Phase 4A&B of the GIPTN	Number of reports submitted to the GIPTN Committee	All	New KPI for 2018/19	Minutes of GIPTN Committee meetings	4	1	1	1	1
35	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2019	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2019	All	34300	GRG/B40SS report from SAMRAS	34300	0	34300	0	34300
36	Affordable Quality Services	Basic Service Delivery	To provide sufficient electricity for basic needs	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2019	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2019	All	43000	Ontec quarterly report & GRG/B40SS report from SAMRAS	43000	0	43000	0	43000



Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
37	Affordable Quality Services	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2019	Number of residential properties which are billed for sewerage as at 30 June 2019	All	37500	GRG/B40SS report from SAMRAS	37500	0	37500	0	37500
38	Affordable Quality Services	Basic Service Delivery	To provide and integrated waste management service for the total municipal area	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2019	Number of residential properties which are billed for refuse removal as at 30 June 2019	All	37500	GRG/B40SS report from SAMRAS	37500	0	37500	0	37500
41	Affordable Quality Services	Basic Service Delivery	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation as at 30 June 2019	All	15000	GRG/B40SS report from SAMRAS	15000	0	15000	0	15000
39	Affordable Quality Services	Basic Service Delivery	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2019	All	15500	GRG/B40SS report from SAMRAS	15500	0	15500	0	15500
40	Affordable Quality Services	Basic Service Delivery	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity as at 30 June 2019	All	19500	Ontec quarterly report & GRG/B40SS report from SAMRAS	19500	0	19500	0	19500
42	Affordable Quality Services	Basic Service Delivery	To provide an effective and efficient law-enforcement and emergency services to all	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2019	All	15000	GRG/B40SS report from SAMRAS	15000	0	15000	0	15000

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
			the communities of George in our quest to protect and promote the fundamental rights of life										
43	Good Governance and Human Capital	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2019 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% Debt to Revenue as at 30 June 2019	All	45%	Reports from the SAMRAS Financial system	45	0	0	0	45
44	Good Governance and Human Capital	Municipal Financial Viability and Management	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 (Total outstanding service debtors/ revenue received for services)	% Service debtors to revenue as at 30 June 2019	All	15.60%	Reports from the SAMRAS Financial system	15.6	0	0	0	15.60
45	Good Governance and Human Capital	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and	Cost coverage as at 30 June 2019	All	2	Reports from the SAMRAS Financial system	2	0	0	0	2

Ref	IDP Objective	National KPA	Predetermined Objective	KPI Name	Unit of Measurement	Ward	Baseline	POE	Annual Target	Q1	Q2	Q3	Q4
				Provision for Bad Debts, Impairment and Loss on Disposal of Assets))									
46	Affordable Quality Services	Basic Service Delivery	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2019 {(Actual amount spent on projects/Total amount budgeted for capital projects) X100} as at 30 June 2018	% of capital budget spent by 30 June 2019	All	85%	Compiled with Annual Financial Statements	85	0	10	20	85
47	Good Governance and Human Capital	Municipal Financial Viability and Management	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2019 {(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100}	Payment % as at 30 June 2019	All	95%	Reports from the SAMRAS Financial system	95	95	95	95	95
48	Good Governance and Human Capital	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	Review the Long Term Financial Plan and submit to Council by 31 March 2019	Reviewed Long Term Financial Plan submitted to Council by 31 March 2019	All	1	Minutes of council meeting and actual plan/policy	1	0	0	1	0
49	Good Governance and Human Capital	Municipal Financial Viability and Management	To develop mechanisms to ensure viable financial management and control	Maintain an unqualified audit opinion for the 2017/18 financial year	Unqualified audit opinion achieved for the 2017/18 financial year	All	1	Report of the Auditor General for the 2016/17 financial year	1	0	1	0	0